

Ms. Perla Tabares Hantman, Member

SUBJECT: THAT THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA DIRECT THE SUPERINTENDENT TO IDENTIFY SELECT NON-SCHOOL SITE LOCATIONS TO TEST "ZERO-BASED" BUDGETING AS A PILOT PROGRAM FOR THE ANNUAL DISTRICT BUDGET REDUCTIONS

COMMITTEE: LEGISLATIVE RELATIONS, PUBLIC RELATIONS AND PERSONNEL SERVICES

Zero-based budgeting is a budgetary technique that has been successfully used by the State of Florida in setting appropriations for its various agencies. The concept involves a thorough review of an entity's program and services to determine whether these services are still needed and if so, whether these services could be delivered more efficiently and effectively.

The purpose of a zero-based budget is to provide an inventory of programs, services and activities; including cost, performance, and customer information to support making recommendations relative to the following questions:

- a) Should the entity continue providing a service and its associated activities at the current level of funding and performance?
- b) If the service or activity is recommended for continuation, can it be provided more efficiently and effectively?
- c) Should the activity be re-engineered? Should the service or activity be outsourced or privatized if quality is improved or costs decreased?

Zero-based budgeting can offer cost savings ideas for District implementation. Therefore, this item proposes that the Superintendent be directed to identify select non-school site locations to test "zero-based" budgeting as a pilot program for the annual district budget reductions. Further, in accordance with the January 8, 2004, Oversight Advisory Board's action, this item specifically directs that one of the two non-school site locations be the school system's Construction Department.

ADD

**ACTION PROPOSED BY:
MS. PERLA TABARES HANTMAN**

That The School Board of Miami-Dade County, Florida, direct the Superintendent to do the following:

1) select at least two non-school site locations or operations for a pilot program to implement zero-based budgeting during the formation of the Fiscal Year 2004-05 budget, specifically requiring that one of the two be the school system's Construction Department; and

ADDED

2) provide report of the results of the pilot program by the School Board meeting of June 16, 2004.