

Office of School Facilities  
Rose Diamond, Chief Facilities Officer

**SUBJECT: COMMISSIONING OF SUFFOLK CONSTRUCTION COMPANY, INC., AS CONSTRUCTION MANAGEMENT (CM) AT-RISK FIRM FOR THE NEW ELEMENTARY SCHOOL PROTOTYPE PROJECTS AT THE FOLLOWING THREE SITES:**

- **STATE SCHOOL "U-1" (PROJECT NO. A0820): TO BE LOCATED AT N.W. 194 STREET & 79TH AVENUE (RELIEF FOR JOELLA C. GOOD ELEMENTARY, CHARLES D. WYCHE ELEMENTARY & PALM SPRINGS NORTH ELEMENTARY SCHOOLS)**
- **STATE SCHOOL "V-1" (PROJECT NO. A0823): TO BE LOCATED AT N.W. 92 AVENUE & 119TH STREET (RELIEF FOR ERNEST R GRAHAM ELEMENTARY & BEN SHEPPARD ELEMENTARY SCHOOLS)**
- **STATE SCHOOL "A-1" (PROJECT NO. A01125): TO BE LOCATED AT U.S. HIGHWAY 1 & S.W. 243RD STREET (RELIEF FOR NARANJA ELEMENTARY, WILLIAM CHAPMAN ELEMENTARY & REDLAND ELEMENTARY SCHOOLS)**

**COMMITTEE: FACILITIES AND CONSTRUCTION REFORM**

#### Introduction

On October 20, 2004, the Board authorized the implementation of a new prototype school program (i.e., an Early Childhood Center, Elementary School, Middle School and K-8 Center prototypes). The new program will incorporate all of the activities involved in the creation of new schools from research and development to construction close-out. The issues of school size, design quality, and planning for future capacity needs will be simultaneously addressed. The designs developed for the new prototype program are intended to serve as the models for future schools, incorporating refined design criteria, standardized construction details, and building systems.

Staff has identified three initial sites for each of the new prototype schools, with the goal of designing and constructing each prototype facility on their respective sites simultaneously. The sites designated by staff for construction of the initial three Elementary School prototype facilities are as follows:

- **State School "U-1" (Project No. A0820): To be located at NW 194 Street & 79 Avenue (Relief for Joella C. Good Elementary, Charles David Wyche Elementary & Palm Springs North Elementary Schools).**

- State School "V-1" (Project No. A0823): To be located at NW 92 Avenue & 119 Street (Relief for Ernest R Graham Elementary & Ben Sheppard Elementary Schools).
- State School "A-1" (Project No. A01125): To be located at U.S. Highway 1 & SW 243 Street (Relief for Naranja Elementary, William Chapman Elementary & Redland Elementary Schools).

On April 13, 2005, the Board commissioned the firm of M.C. Harry & Associates, Inc. as the Project Architect (A/E) for the Elementary School prototype facility. Since then, an extensive research and development phase has been conducted and finalized by the A/E (in conjunction with the A/E firms commissioned by the Board for the other prototype facilities). The design documents for each prototype are now being developed by the respective A/E firms.

In order to construct the Elementary, Middle & K-8 Center prototype, the District issued a Request For Qualifications (RFQ) to select Construction Management (CM) At-Risk firms to build these prototype projects. The results of the selection process are as follows.

### Selection Process

Of the eight (8) firms that applied for this project, seven (7) firms were interviewed by the Selection Committee on July 5, 2005, and were ranked as follows:

1. Pirtle Construction Company
2. Suffolk Construction Company, Inc.
3. James A. Cummings, Inc.
4. Skanska USA Building, Inc.
5. Pavarini Construction Company
6. Soares Da Costa Contractor, Inc.
7. MK Contractors, LLC

Note: The following firm withdrew from the Selection Committee interviews:

- Betancourt Castellon Associates, Inc.

The Selection Committee was comprised of the following individuals:

<u>Committee Member</u>	<u>Representing</u>
Dr. Bhagwan Gupta	Office of the Superintendent
Richard Vidal	School Operations
Victor Alonso	Office of Capital Improvement Projects
Carlos Bravo	Office of Capital Improvement Projects
Carl Nicoleau	Maintenance Operations
Brad Powell	Educational Facilities Compliance
Dennis Caserta	Business Development and Assistance
Alberto Destrade (non-voting)	A/E Selection, Negotiations & Design Mngt.

Given the results of the Selection Committee interviews, staff has assigned the Elementary, Middle & K-8 Center prototype projects as follows:

- Elementary Prototype: Suffolk Construction Company, Inc.
- Middle Prototype: James A. Cummings, Inc.
- K-8 Center Prototype: Pirtle Construction Company

**Given the results of the Selection Committee interviews, staff proceeded to negotiate with the second ranked firm, Suffolk Construction Company, Inc. (Suffolk), to provide CM At-Risk services for the Elementary School prototype. The negotiations with Suffolk have been successfully completed.**

### Terms and Conditions

The agreement negotiated by staff contains the following terms and conditions:

1. Suffolk agrees to provide the requisite pre-construction services for this prototype, including, but not limited to, the following:
  - Review all design and construction documents prepared by the Project Architect, as well as all existing on-site and off-site conditions, to ensure constructability of the project.
  - Provide the District with value engineering analysis, cost saving recommendations and estimates throughout the various phases of design.
  - Prepare a master construction schedule to identify potential time saving measures and to facilitate the timely completion of all three prototype projects.
  - Coordinate with District staff and Project Architect to ensure that all the necessary on-site and off-site testing, permitting applications and regulatory agency reviews are accomplished.
  - Identify all the various bid packages needed to successfully execute the three projects, and conduct pre-bid conferences with qualified sub-contractors, material suppliers and equipment vendors.
2. Suffolk agrees to submit a Guaranteed Maximum Price (GMP), based on the sum of accepted low sub-contract bids and general conditions, profit and overhead, at 50% completion of the construction documents for these projects. The primary goals of this 50% GMP submittal are as follows:
  - If accepted by the District, the 50% GMP will facilitate an earlier start of construction packages (such as the foundation and underground work) and therefore an earlier finish date for the projects. The scheduled occupancy dated for the entire project will be accelerated allowing us to meet our goal of occupancy in **April 2007**.
  - The 50% GMP submittal will also provide the District with an earlier opportunity to assess the actual cost to construct these projects and to determine what impact, if any, it has on the construction budget, project scope and/or value engineering options
  - If the 50% GMP submittal is accepted, the District reserves the right to request that specific portions of the GMP be re-bid (on or about 100% completion of the

- construction documents) in order to seek a potential reduction of the overall construction cost for these projects.
- In the event that the 50% GMP submittal is rejected, the District will have several options it may exercise including, but not limited to, directing the CM at-Risk firm to re-bid the projects or discontinuing the services of the CM at-Risk firm, or constructing the projects by the using an alternate delivery method. Depending on which option the District elects to exercise; the project schedule will be adjusted accordingly.
  - Upon submittal of the 50% GMP or any subsequent re-bid that may take place thereafter, staff will submit its recommendation to the Board, to accept or reject the proposed GMP or any portion thereof.
3. The agreed to lump sum fees to provide pre-construction services for the Elementary School prototype projects are as follows:
    - A lump sum fee of \$127,500 for the initial prototype facility.
    - A lump sum fee of \$64,000 for the second and third facilities, respectively.
    - A total fee of \$255,500 for pre-construction services for the three projects, which represents approximately 0.47% of the estimated construction cost of \$55.0 million for all three projects.
  4. The cost of printing, when authorized by M-DCPS, shall be reimbursed by the Board on a direct cost basis.
  5. The agreement provides for termination by the Board, with or without cause, upon thirty (30) days written notice to Suffolk; whereas, Suffolk may terminate the agreement, with cause only, upon thirty (30) days written notice to the Board.
  6. The Board is under no obligation to assign a minimum number of projects or minimum value to the CM at-Risk firm under this agreement.
  7. Upon completion of the pre-construction services, the CM at-Risk firm shall negotiate a Guaranteed Maximum Price (GMP) for the construction project. Staff will then submit the negotiated GMP for Board approval.
  8. Suffolk has agreed to all terms and conditions of the agreement.

#### Prior Commissioning and Performance Evaluation

The Board has commissioned Suffolk for the following projects within the last three years:

- CM at-Risk for Pre-Construction Services at North Miami Senior High Replacement School (State School "BBB1"), Project No. A01015  
Estimated Construction Cost: \$55,279,000  
Commissioned: May 18, 2005

- CM at-Risk for Pre-Construction Services at Miami Beach Senior High for Additions, Remodeling, Renovations and Replacement Project , Project Nos. A0795 & A0795A  
Estimated Construction Cost: \$44,000,000  
Commissioned: April 13, 2005
- CM at-Risk for Pre-Construction Services at Howard D. McMillan Middle for Addition, Project No. A0739  
Estimated Construction Cost: \$4,426,272  
Commissioned: March 12, 2003

The most recent overall performance evaluation score issued by staff to Suffolk was for the quarter ending March 2005. Based on a performance scale of 1-5, the firm received a score of 3.73.

### Principals

The Principal/Owner of Suffolk is Rex B. Kirby. The office is located at 80 S.W. 8 Street, Suite 2710, Miami, Florida 33130.

**RECOMMENDED:** That The School Board of Miami-Dade County, Florida, commission the firm of Suffolk Construction Company, Inc., as Construction Management (CM) At-Risk firm for the new Elementary School prototype projects at three sites (State School "U-1", Project No. A0820, State School "V-1", Project No. A0823, and State School "A-1", Project No. A01125), as follows:

- 1) a total lump sum fee of \$255,500 for pre-construction services for all three prototype projects, which represents approximately 0.47% of the estimated construction cost of \$55.0 million for the three projects; and,
- 2) all other terms and conditions, as set forth in the body of this agenda item.

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