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**SUBJECT: KPMG FINAL REPORT - OVERSIGHT SERVICES FOR ERP
IMPLEMENTATION (BOSS)**

COMMITTEE: INNOVATION, EFFICIENCY & GOVERNMENTAL RELATIONS

**LINK TO DISTRICT
STRATEGIC PLAN: ENSURE ADEQUATE AND EFFECTIVE INTERNAL
CONTROLS AND OPERATIONAL EFFICIENCY**

On July 15, 2008 the Board approved the engagement of KPMG LLP (KPMG) to perform independent project monitoring services in line with the recommendations contained in the management letter of the District's external auditors Ernst & Young LLP.

KPMG did not identify conditions that would warrant canceling the BOSS project. In fact, they reported their satisfaction with the experience level and number of senior level staff assigned to the project: "The BOSS project is supported by a robust and well structured PMO [Project Management Office]. The PMO is staffed with qualified, experienced personnel from the District and Deloitte Consulting, the project integrator."

Nevertheless, KPMG expressed concern about cost and scheduling overruns and recommended strategies of addressing those risks. The BOSS project budget reflects the cost of implementation, but the total cost of ownership needs to be developed going forward. KPMG also, recommended that "M-DCPS re-start the implementation of the SAP Financials as soon as possible" as the risk of failure due to running overlapping systems is extremely high.

Management agreed with KPMG's observations and recommendations and has prepared an implementation plan, provided to the Board and the Audit Committee under separate cover.

Copies of this report were previously distributed to the Board and placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center. Additional copies are available upon request.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and file KPMG Final Report - Oversight Services For ERP Implementation (BOSS).