

Financial Services  
Richard H. Hinds, Chief Financial Officer

**SUBJECT:            PROPOSED AMENDMENT OF BOARD POLICY: INITIAL  
READING POLICY 6320.02, SMALL/MICRO BUSINESS  
ENTERPRISE PROGRAM AND MINORITY/WOMEN  
ENTERPRISE CERTIFICATION**

**COMMITTEE:        INNOVATION, EFFICIENCY & GOVERNMENTAL RELATIONS**

**LINK TO STRATEGIC  
FRAMEWORK:       FINANCIAL EFFICIENCY/STABILITY**

The purpose of this item is to provide the Board an amendment to Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Women Enterprise Certification. It is recommended that Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Women Enterprise Certification, be amended to incorporate the definition for Service-Disabled Veterans to enable the opportunity to participate in this program.

Attached are the Notice of Intended Action and the policy proposed for amendment. Changes to the current policy are indicated by underscoring words to be added and ~~striking through~~ words to be deleted.

Authorization of the Board is requested for the Superintendent to initiate rulemaking proceedings in accordance with the Administrative Procedure Act for the amendment of Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Women Business Enterprise Certification.

Further, it is requested that the Board approve the attached list of representative organizations to the Small/Micro Business Enterprise Advisory Committee as required by Board Policy 6320.02, and authorize the Superintendent to make adjustments as may be necessary.

RECOMMENDED: That The School Board of Miami-Dade County, Florida:

1. authorize the Superintendent to initiate rulemaking proceedings in accordance with the Administrative Procedure Act to amend Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Women Business Enterprise Certification; and
2. approve the list of representative organizations to the Small/Micro Business Enterprise Advisory Committee and make adjustments as may be necessary.

RHH:cw

## List of Organizations for Advisory Committee Representation

### **Construction Organizations**

- Allied Contractors Association
- Associated Builders and Contractors
- Latin Builders Association
- Contractors Resource Center
- Community Small Business Enterprise Association
- National Association of Black Women in Construction
- National Association of Women in Construction

### **Professional Organizations**

- American Association of Architects
- American Institute of Architects
- Association of Women Architects & Engineers
- Professional Engineer Organization
- National Organization of Minority Architects

### **Chambers of Commerce**

- Miami Dade Chamber of Commerce
- CAMACOL – Latin Chamber of Commerce
- Greater Miami Chamber of Commerce
- Haitian American Chamber of Commerce
- National Association of Women Business Owners
- The Beacon Council;

### **Community Based Socio-Economic Organizations**

- Spanish American League Against Discrimination (SALAD)
- The Urban League
- National Association for the Advancement for Colored People (NAACP)
- Contractors Resource Center

### **Bonding and Financial Institutions**

- BAC Funding Corporation
- Local Banks
- Local Bonding Companies

1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that this is crucial for ensuring the integrity of the financial statements and for providing a clear audit trail.

2. The second part of the document outlines the various methods used to collect and analyze data. It includes a detailed description of the sampling techniques employed and the statistical tests used to evaluate the results.

3. The third part of the document provides a comprehensive overview of the findings of the study. It discusses the implications of the results and offers recommendations for future research and practice.

4. The final part of the document contains the conclusions and a summary of the key points. It reiterates the importance of the findings and provides a clear and concise summary of the entire study.

NOTICE OF INTENDED ACTION

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA, announced on December 5, 2012, its intention to amend Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Business Enterprise Certification, at its meeting of January 16, 2013. } REVIS

PURPOSE AND EFFECT: It is recommended that Board Policy 6320.02, Small/Micro Business Enterprise Program and Minority/Women Enterprise Certification, be amended to incorporate the definition for Service-Disabled Veterans to enable the opportunity to participate in this program. } REVIS

SUMMARY: This policy creates greater opportunities for small and minority/women business participation in the awarding of Request for Proposals, Professional Goods and Services, Construction, Architecture/Engineering Services, Bids and other applicable procurement contracts. All procurement services shall comply with laws, rules, regulations and Board policies.

SPECIFIC LEGAL AUTHORITY UNDER WHICH RULEMAKING IS AUTHORIZED:  
1001.41(2); 1013.46(1)(b); 287.093 F.S.

LAW IMPLEMENTED, INTERPRETED, OR MADE SPECIFIC: 1001.32(2), 1001.41(1), (2), F.S.

IF REQUESTED, A HEARING WILL BE HELD DURING THE BOARD MEETING OF January 16, 2013, which begins at 1:00 p.m., in the School Board Auditorium, 1450 N.E. Second Avenue, Miami, Florida 33132. Persons requesting such a hearing or who wish to provide a proposal for a lower cost regulatory alternative as provided by Section 541(1), F.S. must do so in writing by January 2, 2013, to the Superintendent, Room 912, at the same address.

ANY PERSON WHO DECIDES TO APPEAL THE DECISION made by The School Board of Miami-Dade County, Florida, with respect to this action, will need to ensure the preparation of a verbatim record of the proceedings, including the testimony and evidence upon which the appeal is to be based (Section 286.0105, Florida Statutes).

A COPY OF THE PROPOSED AMENDED POLICY is available at cost to the public for inspection and copying in the Citizen Information Center, Room 158, 1450 N.E. Second Avenue, Miami, Florida 33132.

Originator: Mr. Barry S. Meltz  
Supervisor: Dr. Richard H. Hinds  
Date: November 16, 2012

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1                   SMALL/MICRO BUSINESS ENTERPRISE PROGRAM AND  
                      MINORITY/WOMEN BUSINESS ENTERPRISE CERTIFICATION

The Small/Micro Business Enterprise Program is established to provide expanded and equitable participation by small and micro businesses in School Board procurement of goods and services, construction, and professional services.

**Office of Economic Opportunity (OEO)**

The OEO shall administer and implement the Small/Micro Business Enterprise Program and M/WBE Certification and:

- 2           A.     enforce the Board's anti-discrimination policy in the award of  
3                   contracts for construction projects, procurement of goods and  
4                   services, and professional services;
- 5           B.     provide maximum legally permissible opportunities for small and  
6                   minority/women business enterprises to participate in the award  
7                   and performance of Board contracts;
- 8  
9           C.     monitor, track and certify small businesses and minority/women  
10                  business enterprises,
- 11          D.     enforce compliance with policy;
- 12  
13          E.     develop and implement necessary administrative procedures to fully  
14                  implement these programs;
- 15          F.     establish insurance requirements which, although providing  
16                  appropriate protection, are not more restrictive than necessary to  
17                  protect the public's interest;
- 18          G.     establish economic incentives that encourage the waiver of bonds,  
19                  and enhance the bonding technical assistance program;
- 20          H.     establish administrative procedures to expeditiously resolve  
21                  monetary disputes and motivate prime contractors to make timely  
22                  payments;
- 23          I.     establish a comprehensive contract reporting and monitoring system  
24                  to evaluate the effectiveness of these programs in increasing  
25                  contracting opportunities for small and minority/women businesses,

- 1 J. serve as chair of the Goal-Setting Committee and staff liaison to the  
2 Small Business Enterprise Advisory Committee,  
3  
4 K. monitor, coordinate, and provide support for any disparity study  
5 that may be conducted regarding minority/women business  
6 participation in School Board procurement; and  
7  
8 L. develop and coordinate any recommendations as a result of any  
9 such disparity study findings; and  
10  
11 M. maintain, distribute, and publish a directory of certified SBE, MBE,  
12 and M/WBE firms; and  
13  
14 N. quarterly report through the Superintendent to the School Board  
15 regarding the effectiveness of these programs.  
16

17 **Small Business Enterprise Advisory Committee**

18  
19 The Small Business Enterprise Advisory Committee (SBEAC) shall be established to  
20

- 21 (1) provide guidance on the implementation of the SBE/MBE Program and to  
22 promote the participation and use of SBE/MBEs and MWBEs in the  
23 procurement activities of the School Board,  
24 (2) identify and evaluate issues related to economic opportunities within the  
25 School Board for small, micro and minority/women owned businesses,  
26 (3) provide recommendations to the School Board to improve the SBE/MBE  
27 program,  
28 (4) annually evaluate and report to the School Board on the effectiveness of  
29 the SBE/MBE program in increasing minority and women owned  
30 business participation in the School Board's procurement process,  
31 (5) monitor any disparity study that may be conducted by the School Board  
32 and make recommendations based on the results of any such study.  
33

34 The School Board and Superintendent shall each appoint a community member who  
35 is not employed by the School Board and does not have any direct or indirect  
36 business relationship with the School Board. The committee shall have  
37 representation from local small, micro, minority, women, and majority business  
38 interest organizations, community based organizations and local government entities  
39 which may include professional, construction and trade, business, and socio-  
40 economic organizations. The School Board and Superintendent shall approve a list  
41 of representative organizations and the Superintendent shall appoint a member  
42 nominated by each recommended organization from their membership. The term of  
43 each Board appointee shall be coterminous with the appointing Board member and  
44 the term of the Superintendent's appointees shall be at the will and discretion of the



1 Superintendent. In no event shall any Board member serve more than four (4)  
2 consecutive years. All appointments must comply with Policy 9140, *Citizen Advisory*  
3 *Committees*. The Committee shall annually elect a Chair and Vice-Chair, meet at  
4 least six (6) times per year, and be governed by the latest edition of *Robert's Rules of*  
5 *Order*. The committee may adopt bylaws, to be recommended by the Superintendent  
6 to the School Board for approval, to facilitate the operation of the committee.  
7

### Small/Micro Business Enterprise Program

8 The Small/Micro Business Enterprise (SBE/MBE) Program is a race and gender-  
9 neutral process to provide greater SBE/MBE availability, capacity development and  
10 contract participation in School Board contracts, to advance the School Board's  
11 compelling interest in ensuring that it is neither an active nor passive participant in  
12 private sector marketplace discrimination, and to promote equal opportunity for all  
13 segments of the contracting community to participate in School Board contracts.  
14

#### A. Terms and Definitions

15  
16  
17 **Affirmative Procurement Initiatives** – any procurement tool to enhance  
18 contracting opportunities for SBE/MBE firms including: bonding waivers, bid  
19 incentives, sheltered market, mandatory subcontracting, competitive business  
20 development demonstration projects, and SBE/MBE evaluation preference points in  
21 the scoring of proposal evaluations.  
22

23 **Available or Availability** – to have, prior to bid submission, the ability to provide  
24 goods or services under a contract by having (a) reasonably estimated, uncommitted  
25 capacity, (b) all necessary licenses, permits, registrations and certification, including  
26 SBE/MBE certification to provide the type of goods or services being purchased  
27 under the contract; (c) ability to obtain reasonably required financing/insurance  
28 that is consistent with normal industry practice, and (d) ability to otherwise meet bid  
29 specifications.  
30

31 **Award** – final selection of a bidder or offeror for a specified contract.  
32

33 **Award Amount** – the dollar value of the contract when awarded.  
34

35 **Bid** – quotation, proposal, letter of interest or offer by any bidder in response to any  
36 kind of invitation, solicitation, request or public announcement to submit such  
37 quotation, proposal, letter of interest or offer for a contract.  
38

39 **Bidder** – any person, partnership, corporation or other business entity that submits  
40 a bid or proposal.  
41

1 **Certification** – process by which the Office of Economic Opportunity (“OEO”)  
2 determines that a business meets the criteria for classification as a small/micro  
3 business enterprise.

4  
5 **Commercially Useful Function** – an SBE/MBE performs a commercially useful  
6 function when it is responsible for execution of the work of the contract and is  
7 carrying out its responsibilities by actually performing, managing, and supervising  
8 the work involved. To perform a commercially useful function, the SBE/MBE must  
9 also be responsible for negotiating the price of contract materials and supplies,  
10 determining the quantity and quality of materials, ordering and installing materials  
11 if applicable, and paying for the materials. To determine whether an SBE/MBE is  
12 performing a commercially useful function, an evaluation must be performed of the  
13 amount of work subcontracted, normal industry practices, whether the amount the  
14 SBE/MBE is to be paid under the contract is commensurate with the work it is  
15 actually performing and the SBE/MBE credit claimed for its performance of the  
16 work, and other relevant factors. Specifically, an SBE/MBE does not perform a  
17 commercially useful function if its role is limited to that of an extra participant in a  
18 transaction, contract, or project through which funds are passed in order to obtain  
19 the appearance of meaningful and useful SBE/MBE participation, when in similar  
20 transactions in which SBE/MBE firms do not participate, there is no such role  
21 performed.

22  
23 **Contract** – an agreement for purchase of goods or services, including professional  
24 services and construction. It does not include agreements to purchase, lease, or rent  
25 real property, or a grant, license, permit, franchise or concession.

26  
27 **Goal** – a non-mandatory annual aspirational percentage goal for SBE/MBE contract  
28 participation established each year for professional architectural, engineering,  
29 landscape, surveying, and mapping services, construction, goods & services and  
30 other professional services. Mandatory percentage goals for SBE/MBE subcontract  
31 participation may be established on a contract-by-contract basis.

32  
33 **Goal Setting Committee** – committee established by the Superintendent that is  
34 chaired by the OEO and is responsible for establishing SBE/MBE Program goals  
35 and selecting appropriate Affirmative Procurement Initiatives for application to  
36 specific School Board contracts based upon industry categories, vendor availability,  
37 and project-specific characteristics.

38  
39 **Good Faith Efforts** – documentation of the Bidder’s intent to comply with  
40 SBE/MBE Program goals and procedures, including, but not limited to the following:  
41 (1) documentation within a bid submission or proposal reflecting the Bidder’s  
42 commitment to comply with SBE/MBE Program goals as established by the Goal  
43 Setting Committee for a particular contract; or (2) documentation of efforts made  
44 towards achieving the SBE/MBE Program goals, including but not limited to, timely

1 posting of SBE/MBE subcontract opportunities on the School Board web site;  
2 solicitations of bids from all qualified SBE firms listed in OEO's SBE/MBE Directory  
3 of certified SBE/MBE firms; correspondence from qualified SBE/MBE firms  
4 documenting their unavailability to perform SBE/MBE contracts; documentation of  
5 efforts to subdivide work into smaller quantities for subcontracting purposes to SBE  
6 firms; documentation of efforts to assist SBE/MBE firms with obtaining financing,  
7 bonding, or insurance required by the bidder; and documentation of consultations  
8 with trade associations and consultants that represent the interests of small and  
9 local businesses in order to identify qualified and available SBE/MBE  
10 subcontractors.

11  
12 **Gross Revenue** – all revenue in whatever form received or accrued from whatever  
13 source, including sales of products or services, interest, dividends, rents, royalties,  
14 fees or commissions, reduced by returns and allowances. Gross revenue does not  
15 include proceeds from sales of capital assets, and investments, proceeds from  
16 transaction between a firm and its domestic and foreign affiliates.

17  
18 **Independently Owned, Managed, and Operated** – ownership of an SBE/MBE firm  
19 must be direct, independent, and by individuals only. Business firms that are  
20 owned by other businesses or by the principals or owners of other businesses that  
21 cannot themselves qualify under the eligibility requirements shall not be eligible to  
22 participate in the program. The day-to-day management of the firm must also be  
23 direct and independent of the influence of any other businesses that cannot  
24 themselves qualify under the eligibility requirements.

25  
26 **Industry Categories** – procurement groupings of School Board contracts for  
27 administering the Affirmative Procurement Initiatives that shall include  
28 construction, professional services, and goods & services procurement. Industry  
29 categories may also be referred to as “business categories.”

30  
31 **Joint Venture** - an association of two or more persons or businesses under a  
32 contract conducting a single business enterprise in which they combine capital,  
33 efforts, skills, knowledge and/or property and share profits and losses equally. A  
34 joint venture composed of qualified business organizations is itself a separate and  
35 distinct organization that must be qualified according to Board policies and Section  
36 489.119(2)(c), F.S.

37  
38 **Micro-Business Enterprise** - any contractor, subcontractor, manufacturer or  
39 service company (a) that has been doing business under the same ownership or  
40 management and has maintained its principal place of business in Miami-Dade  
41 County, Florida, for a period of at least one year immediately prior to the date of  
42 application for certification under this section, (b) that had annual gross revenues  
43 not exceeding the thresholds for a Micro-Business Enterprise as identified in this  
44 policy for each industry, and (c) at least fifty-one per cent of the ownership of which

1 is held by a person or persons who exercise operational authority over the daily  
2 affairs of the business and have the power to direct the management and policies  
3 and receive the beneficial interests of the company. Representations regarding  
4 average gross revenue and payroll are subject to audit. If a business has not existed  
5 for 3 years, the employment and gross revenue limits shall be applied based upon  
6 the annual averages over the course of the existence of the business.

7  
8 **Points** – the quantitative assignment of value for specific evaluation criteria in the  
9 vendor or consultant selection process.

10  
11 **Prime Contractor** – the vendor or contractor to whom a purchase order or contract  
12 is awarded by the School Board for purposes of providing goods or services to the  
13 School Board.

14  
15 **Principal Place of Business** – the location where a firm maintains a physical office  
16 and through which it obtains no less than fifty percent of its overall customers or  
17 sales dollars, or through which no less than twenty-five percent of its employees are  
18 located and domiciled within the service area of Miami-Dade County.

19  
20 **Responsible** – means that a firm is capable in all respects of fully performing the  
21 contract requirements and has the integrity and reliability to assure good faith  
22 performance.

23  
24 **Responsive** – description of a firm's bid or proposal that conforms in all material  
25 respects to the invitation to bid or request for proposal and shall include compliance  
26 with SBE Program requirements.

27  
28 **School Board** – The School Board of Miami-Dade County, Florida, which is the legal  
29 entity with authority to enter contracts on behalf of the District school system under  
30 Fla. Stat. § 1001.41(4).

31  
32 ~~**Service Disabled Veteran** – a person that was injured while serving in the United~~  
33 ~~States Armed Forces.~~

34  
35 **Sheltered Market** – An Affirmative Procurement Initiative designed to set aside a  
36 School Board contract bid for bidding or selection exclusively among SBE/MBE  
37 firms.

38  
39 **Significant Employee Presence** – no less than twenty-five percent of a firm's total  
40 number of employees are domiciled in Miami-Dade County, Florida.

1 **SBE/MBE Plan Execution Certification (SBE/MBE Form – C)** - form certifying the  
2 general contractor's intent to use a SBE/MBE subcontractor and verifying that an  
3 agreement has been executed between the prime and the SBE/MBE.  
4

5 **SBE/MBE Directory** - listing of certified SBE/MBEs.  
6

7 **SBE/MBE Certification/Re-certification Application (SBE/MBE Form – R)** - form  
8 that a company must complete when applying for and/or recertifying SBE/MBE  
9 status for participation in the SBE/MBE Program. This form shall be completed  
10 every two years by certified SBE/MBEs by the anniversary date of their original  
11 certification.  
12

13 **SBE/MBE Schedule for Subcontractor Participation (SBE/MBE Form – S)** - form  
14 that must be completed by all non-SBE/MBE firms that subcontract to SBE/MBE  
15 firms, must be submitted for each SBE/MBE subcontractor, and must be reviewed  
16 and approved by the OEO Manager before contract award.  
17

18 **SBE/MBE Unavailability Certification (SBE Form – U)** - form demonstrating a  
19 bidder's unsuccessful good faith effort to meet the small business local participation  
20 requirements of the contract which shall only be considered after proper completion  
21 of the outreach and compliance efforts and methods used to notify and inform  
22 SBE/MBE firms of contracting opportunities have been fully exhausted.  
23

24 **Small Business Enterprise (SBE)** - any contractor, subcontractor, manufacturer or  
25 service company (a) that has been doing business under the same ownership or  
26 management and has maintained its principal place of business in Miami-Dade  
27 County, Florida, for a period of at least one year immediately prior to the date of  
28 application for certification under this section, (b) that had annual gross revenues  
29 not exceeding the thresholds identified in this policy for each industry, and (c) at  
30 least fifty-one per cent of the ownership of which is held by a person or persons who  
31 exercise operational authority over the daily affairs of the business and have the  
32 power to direct the management and policies and receive the beneficial interests of  
33 the company. Representations regarding average gross revenue and payroll are  
34 subject to audit. If a business has not existed for 3 years, the employment and gross  
35 revenue limits shall be applied based upon the annual averages over the course of  
36 the existence of the business.  
37

38 **Spend Dollars** - dollars actually paid to prime and/or subcontractors and vendors  
39 for School Board contracted goods and/or services.  
40

41 **Subcontractor** - any vendor or contractor that is providing goods or services to a  
42 Prime Contractor in furtherance of the Prime Contractor's performance under a  
43 contract or purchase order with the School Board.  
44

1 **Subcontractor Goal** – a proportion of a total contract value stated as a percentage  
2 to be subcontracted to SBE/MBEs to perform a commercially useful function.

3  
4 **Suspension** – the temporary stoppage of an SBE/MBE firm's participation in the  
5 School Board's contracting process for a finite period of time.

6  
7 **B. Application**

8  
9 This program applies to School Board contracts funded in whole or in part by School  
10 Board funds except where federal or state laws or regulations prohibit its  
11 application. The Superintendent has the discretion to identify classes of contracts or  
12 parts of contracts that are subject to this program. The Superintendent shall also  
13 prepare necessary procedures, bid and contract documents to implement the  
14 program.

15  
16 **C. Subcontractor Goals**

17  
18 Subcontractor goals may be applied to a contract based on estimates made prior to  
19 bid advertisement of the quality, quantity and type of subcontracting opportunities  
20 provided by the contract and the availability of SBE/MBEs to perform the work.

21  
22 **D. Goal Setting Committee**

23  
24 The Superintendent shall create and staff a Goal Setting Committee (GSC) to  
25 establish SBE/MBE Program goals and select appropriate incentives to apply to  
26 specific contracts based upon industry categories, vendor availability and project-  
27 specific characteristics. The Superintendent shall determine the size of the GSC  
28 that is to be chaired by the OEO who shall serve as a voting member. The  
29 Superintendent shall also appoint the remaining members of the GSC from the  
30 School Board's procurement personnel and other School Board departments affected  
31 by this Program. The GSC shall meet as often as it determines necessary, but not  
32 less than twice annually, to develop the SBE/MBE goal setting methodology to be  
33 implemented by the OEO on a contract-by-contract basis, and monitor and support  
34 the implementation of this policy.

35  
36 **E. SBE/MBE Eligibility and Certification**

- 37  
38 1. The OEO shall certify a company or other business entity as a SBE or  
39 MBE upon its submission of a completed District required certification  
40 form, supporting documentation, and a signed affidavit stating that it  
41 meets all of the following criteria:  
42

- 1 a) Is an independently owned and operated business that is not dominant  
2 in its field of operation and is performing a commercially useful  
3 function; and  
4  
5 b) The business has its principal place of business in Miami-Dade County  
6 for at least a year preceding the application; and  
7  
8 c) The business has been established for at least one year or the  
9 principals of the business have at least three years of relevant  
10 experience prior to forming or joining the business; and  
11  
12 d) The business has an occupational license and all required professional  
13 licenses and/or contractor qualifier licenses.  
14  
15 e) The owner of the business must have the required professional  
16 license(s) and contractor qualification license.  
17

- 18 2. Additionally, the requirements for SBE/MBE Program eligibility based on  
19 industry are:  
20

21 **Micro Business Enterprise**

- 22  
23 a) **Professional Services:** The annual gross revenue averaged over the  
24 previous three years shall not exceed \$300,000.  
25 b) **Goods and Services (Procurement Program):** The annual gross  
26 revenue averaged over the previous three year period shall not exceed  
27 \$500,000.  
28 c) **Construction:** The annual gross revenue averaged over the previous  
29 three years shall not exceed \$750,000.  
30 d) **Specialty Trade:** The annual gross revenue average over the previous  
31 three years shall not exceed \$300,000.  
32

33 **Small Business Enterprise**

- 34  
35 e) **Professional Services:** The annual gross revenue averaged over the  
36 previous three years shall not exceed \$600,000.  
37 f) **Goods and Services (Procurement Program):** The annual gross  
38 revenue averaged over the previous three year period shall not exceed  
39 \$1,000,000.  
40 g) **Construction:** The annual gross revenue averaged over the previous  
41 three years shall not exceed \$3,000,000.  
42 h) **Specialty Trade:** The annual gross revenue average over the previous  
43 three years shall not exceed \$750,000.  
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3. Upon receipt of a certification or re-certification application, the OEO shall review all enclosed forms, affidavits and documentation and determine whether the applicant satisfies the eligibility requirements. The OEO shall send a letter to ineligible applicants stating the basis for the denial of eligibility. Applicants determined ineligible shall not be eligible to submit a new application for at least one year after the date of the notice of denial of eligibility.
  4. Applicants determined eligible to participate in the program shall submit a completed re-certification form (SBE/MBE-R) every two years to the OEO for review and continued certification. However, upon application for re-certification, an SBE/MBE firm must be an independently owned and operated business concern, and maintain its principal place of business or have a significant employment presence in Miami-Dade County in accordance with this policy. To qualify for recertification, the firm's average gross revenue for the three fiscal years immediately preceding the application for recertification shall not exceed \$7 million for Construction, \$5 million for Goods & Services, \$1.8 million for Specialty Trade, or \$1.5 million for Professional Services. The eligibility criteria regarding years of existence shall only apply for the initial certification.
  5. In considering certification or re-certification status of any firm, the OEO shall periodically conduct audits and inspect the office, job site, records, and documents of the firm, and shall interview the firm's employees, subcontractors, and vendors as reasonably necessary to ensure that all eligibility standards are satisfied and that the integrity of this program is maintained.

30 **F. Graduation and Suspension**

31  
32 A bidder may not count towards its SBE/MBE participation the amount  
33 subcontracted to an SBE firm that has graduated or been suspended from the  
34 program as follows:

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44
1. An SBE shall be permanently graduated after its three fiscal year average gross revenue exceeds \$7 million for Construction, or \$5 million for Goods & Services, \$1.8 million for Specialty Trade, and \$1.5 million for Professional Services.
  2. When an MBE exceeds the eligibility certification thresholds, it automatically graduates and is subject to the Small Business criteria and restrictions.



- 1 3. If an SBE exceeds the size standards for the Small Business Program  
2 during any fiscal year, it shall be allowed to complete any pending  
3 contractual obligation(s), and its participation can be counted in the goals.  
4
- 5 4. The OEO may permanently revoke SBE/MBE eligibility if it fails to perform  
6 a Commercially Useful Function under a contract, or if it allows its  
7 SBE/MBE status to be fraudulently used for the benefit of a non-  
8 SBE/MBE firm or the owners of a non-SBE/MBE firm so as to provide the  
9 non-SBE/MBE firm or firm owners benefits from Affirmative Procurement  
10 Initiatives for which the non-SBE/MBE firm and its owners would not  
11 otherwise be entitled.  
12
- 13 5. The OEO shall provide written notice to the SBE/MBE upon graduation or  
14 suspension from the SBE/MBE program including the reasons.  
15

#### 16 **G. Appeals**

17  
18 A business that is denied eligibility, whose eligibility is revoked, or who has been  
19 denied a waiver request, may appeal the decision to the Superintendent. A written  
20 notice of appeal must be received by the Superintendent within 15 calendar days of  
21 the date of the written notice. Upon receipt of a timely notice of appeal, the  
22 Superintendent shall conduct a hearing. The Superintendent shall develop  
23 procedures for the appeal process. The decision of the Superintendent shall be the  
24 final decision of the School Board.  
25

#### 26 **H. Affirmative Procurement Initiatives**

27  
28 The following Affirmative Procurement Initiatives may be used in awarding School  
29 Board contracts to SBE/MBEs.  
30

- 31 a. **Bonding Waiver.** The School Board, at its discretion and consistent with  
32 State law, may waive or reduce the bonding requirements depending on  
33 the type of contract and whether the School Board determines that the  
34 bonding requirements would deny the SBE/MBE an opportunity to  
35 perform the contract which the SBE/MBE has shown itself otherwise  
36 capable of performing.  
37
- 38 b. **Bid Incentives:**
  - 39 a. **Evaluation Preference** – In ranking and evaluating proposals for “best  
40 value” contracts in which factors other than price are relevant to the  
41 selection process, the School Board may award up to 20% of the total  
42 points available to a SBE/MBE or a joint venture with an SBE/MBE  
43 partner in response to a Request for Proposal.  
44

1  
2 3. *Mandatory Subcontracting:*  
3

4 a. The GSC may at its discretion and on a contract-by-contract basis,  
5 require that a predetermined percentage up to 40% of a specific  
6 contract be subcontracted to eligible SBE/MBEs.  
7

8 b. An SBE/MBE prime contractor may not subcontract more than 49% of  
9 the contract value to a non-SBE/MBE.  
10

11 c. A prospective bidder on a School Board contract shall submit at the  
12 time of bid SBE/MBE - Form S providing the name of the SBE/MBE  
13 subcontractor or subcontractors and describing both the percentage of  
14 subcontracting by the SBE/MBE and the work to be performed by the  
15 SBE/MBE. A bidder may request a full or partial waiver of this  
16 mandatory subcontracting requirement from the OEO for good cause  
17 by submitting the SBE/MBE Unavailability Certification form to the  
18 OEO prior to bid opening. Under no circumstances shall a waiver of a  
19 mandatory subcontracting requirement be granted without submission  
20 of adequate documentation of Good Faith Efforts by the bidder and  
21 careful review by the OEO. The OEO shall determine a waiver request  
22 upon the following criteria:  
23

24 (1) Whether the requestor of the waiver has made Good Faith Efforts  
25 to subcontract with qualified and available SBE/MBE;  
26

27 (2) Whether subcontracting would be inappropriate and/or not  
28 provide a "Commercially Useful Function" under the  
29 circumstances of the contract; and  
30

31 (3) Whether there are no certified SBE/MBEs that are qualified and  
32 available to provide the goods or services required.  
33

34 d. In the absence of a waiver granted by the OEO, failure of a Prime  
35 Contractor to commit in its bid or proposal to satisfying the mandatory  
36 SBE/MBE subcontracting goal shall render its bid or proposal non-  
37 responsive.  
38

39 e. In the absence of a waiver granted by the OEO, failure of a Prime  
40 Contractor to attain a mandatory subcontracting goal for SBE/MBE  
41 participation in the performance of its awarded contract shall be  
42 grounds for termination of existing contracts with the School Board,  
43 debarment from performing future School Board contracts, and / or

1 any other remedies available under the terms of its contract with the  
2 School Board or under the law.

- 3  
4 f. A Prime Contractor is required to notify and obtain written approval  
5 from the OEO in advance of any reduction in subcontract scope,  
6 termination, or substitution for a designated SBE/MBE Subcontractor.  
7 Failure to do so shall constitute a material breach of its contract with  
8 the School Board.

9  
10 **4. Sheltered Market:**

- 11  
12 a. The OEO and GSC may select certain contracts for award to a  
13 SBE/MBE or a joint venture with a SBE/MBE through the Sheltered  
14 Market program.  
15  
16 b. In determining whether a particular contract is eligible for the  
17 Sheltered Market Program, the OEO and GSC shall consider: whether  
18 there are at least three SBE/MBEs that are capable and available to  
19 participate in the Sheltered Market Program for that contract; the  
20 degree of underutilization of the SBE/MBE prime contractors in the  
21 specific industry categories; and the extent to which the School Board's  
22 SBE/MBE prime contractor utilization goals are being achieved.  
23  
24 c. If a responsive and responsible bid or response is not received for a  
25 contract that has been designated for the Sheltered Market Program, or  
26 the apparent low bid is determined to be too high in price, the contract  
27 shall be removed from the Sheltered Market Program.

28  
29 **I. SBE/MBE Program Performance Review**

- 30  
31 1. The OEO shall monitor the implementation of this Policy and the progress  
32 of this Program. On a quarterly basis, the OEO shall report to the  
33 Superintendent and School Board on the progress of achieving the goals  
34 and objectives established for awards to certified SBE/MBE firms,  
35 reporting both dollars awarded and expended. In addition, the OEO shall  
36 report on the progress in achieving the stated Program Objectives,  
37 including, but not limited to, enhancing competition, establishing and  
38 building new business capacity, and removing barriers to and eliminating  
39 disparities in the utilization of available minority business enterprises and  
40 women business enterprises on School Board contracts.  
41  
42  
43 2. The School Board shall quarterly review the SBE/MBE Program to  
44 determine whether the various contracting procedures used to enhance

1 SBE/MBE contract participation needs to be adjusted or used more or  
2 less aggressively in future years to achieve the stated Program Objectives.

**Minority/Women Business Enterprise Program**

3 The Minority/Women Business Enterprise (MWBE) Program is established to  
4 enhance the bidding and selection opportunities of M/WBEs on certain contracts as  
5 specifically provided in Board Policy 6610. The M/WBE Enterprise Program and its  
6 certification procedure should be modified, adjusted and revised in accordance with  
7 the results of the Disparity Study.

8

9 **A. Terms and Definitions**

10

11 **Minority Ownership** – minority ownership means that for

12

13 1. Sole Proprietorship - a sole proprietor must be a minority person or  
14 woman.

15 2. Partnership - a minority/ woman individual's interest must include at  
16 least fifty-one percent (51%) of the ownership, profit/loss, voting control,  
17 and capital of the partnership.

18 3. Corporation - Minority/Women must own at least fifty-one percent (51%)  
19 of all voting stock, issued by a corporation. No stock held in trust, or by  
20 any guardian for a minor, shall be considered held by the  
21 minority/woman individual, in determining ownership and control.

22 4. Limited Liability Company (LLC) – Minority/women must control the  
23 management and operations, as well as hold at least fifty-one percent  
24 (51%) of the company's ownership interest.

25 A minority owner(s) also has voting rights to elect the board of directors, chief  
26 executive officer and all other management personnel.

27

28 **Minority Person** - is a person born or naturalized in the United States. Resident  
29 aliens and holders of permanent visas are not considered to be citizens. The  
30 following groups are considered:

31

32 1. An African American, a person having origins in any of the black racial  
33 groups of the African Diaspora, regardless of cultural origin.

34

35 2. A Hispanic American, a person of Spanish or Portuguese culture with  
36 origins in Spain, Portugal, Mexico, South America, Central America, or the  
37 Caribbean, regardless of race.

- 1  
2 3. An Asian American, a person having origins of the Far East, Southeast  
3 Asia, the Indian Subcontinent, or the Pacific Islands, including the  
4 Hawaiian Islands before 1778.  
5  
6 4. A Native American, a person who has origins in any of the Indian Tribes of  
7 North America before 1835, upon presentation of proper documentation  
8 as established by rule of the Department of Management Services.  
9  
10 5. An American born or naturalized woman.  
11  
12 6. A Service-disabled veteran means a veteran who is a permanent Florida  
13 resident with a service-connected disability as determined by the United  
14 States Department of Veterans Affairs or who has been terminated from  
15 military service by reason of disability by the United States Department of  
16 Defense.  
17

18 **B. MWBE Eligibility and Certification**

- 19  
20 1. The OEO shall certify a company or other business entity as a MWBE  
21 upon its submission of a completed certification form (MWBE Form-\_\_\_),  
22 supporting documentation, and a signed affidavit stating that it meets the  
23 following criteria:  
24  
25 a. it employs 200 or fewer permanent full-time employees and that,  
26 together with its affiliates, has a net worth of not more than \$5 million  
27 For sole proprietorships, the \$5 million net worth requirement shall  
28 include both personal and business investments:  
29  
30 b. it is owned and controlled by at least 51% by a minority person/s who  
31 are members of an insular group that is of a specific racial, ethnic, or  
32 gender makeup or national origin which has been subjected  
33 historically to disparate treatment due to identification in and with that  
34 group resulting in an underrepresentation of commercial enterprises  
35 under the group's control, and whose management and daily  
36 operations are controlled by such persons. A minority business  
37 enterprise may primarily involve the practice of a profession.  
38  
39 c. it has its principal place of business in Miami-Dade County and for at  
40 least one year preceding the application;  
41  
42 d. The business has an occupational license and all required professional  
43 licenses and/or contractor qualifier licenses.  
44

- 1 e. The owner of the business must have the required professional  
2 license(s) and contractor qualification license.
- 3 2. Other factors in determining ownership that will be considered shall  
4 include, but are not limited to the following:
- 5 a. Whether minority/women owners are entitled to share in the profits of  
6 the business, through salaries, bonuses, profit sharing, dividends, and  
7 all other benefits, commensurate their ownership.
- 8 b. Whether minority/women owners share in all the risks of business,  
9 including, but not limited to, third party agreements, bonding and  
10 financial arrangements.
- 11 c. Ownership by a minority person does not include ownership that is the  
12 result of a transfer from a nonminority person to a minority person  
13 within a related immediate family group if the combined total net asset  
14 value of all members of such family group exceeds \$1 million. The term  
15 "related immediate family group" means one or more children under 16  
16 years of age and a parent of such children or the spouse of such parent  
17 residing in the same house or living unit.
- 18 d. Minority/women owners must also demonstrate control over the  
19 affairs, management, and operations, of the business. The discretion of  
20 minority/women owners shall not be subject to any formal or informal  
21 restrictions (including, but not limited to, bylaw provisions,  
22 partnership agreements, trust agreements, or requirements for  
23 cumulative voting) that would impact or usurp the minority/women  
24 owners' managerial and operational discretion.
- 25 Documents that establish control include but are not limited to:  
26 corporate bylaws, operating agreements, partnership agreements,  
27 management agreements or other agreements. Such documents  
28 should be free of restrictive language which dilutes a minority/woman  
29 owner(s)' control and prohibits him/her from making decisions.
- 30 (1) the minority/woman owner(s) must submit documentation  
demonstrating control through the authority and responsibility to  
sign company checks, for all bank accounts, and letters of credit,  
negotiate contracts on behalf of the business, signature  
responsibility for insurance, bid bonds, and performance and

payment bonds, negotiate bank transactions, and guarantee all instruments which indebt the business.

1 (2) Unless a business is a franchise, agreements for contractual  
2 support services that usurp a minority/woman owner's authority to  
3 control a company are not allowed.

4 (3) Minority/Women owners shall control or supervise the hiring, firing  
5 and supervision of employees, and establishment of employment  
6 policies, wages, benefits and other employment conditions.

7 (4) Minority/Women owners shall have knowledge and control of all  
8 financial matters of the business.

9 3. Upon receipt of MWBE certification or re-certification applications, the OEO  
10 shall review all enclosed forms, affidavits and documentation, and determine  
11 whether the applicant satisfies the eligibility requirements. All applicants  
12 shall be notified in writing as to whether they are eligible. The OEO shall also  
13 provide to ineligible applicants in writing the basis for the denial of eligibility  
14 and the right to request an appeal. Applicants determined ineligible shall not  
15 be eligible to submit a new application for at least one year after the date of  
16 the notice of denial of eligibility.  
17

18 4. All certified M/WBEs will be included in the District's M/WBE Directory  
which will be regularly updated and provided to school sites.

5. M/WBEs must notify the OEO within fifteen (15) days, of any material  
changes to the company's ownership and/or management of the firm. Any  
misrepresentation by a company of its M/WBE status shall be grounds for  
termination of any contract awarded based on the misrepresentation.  
Violations may also subject the signatories to any other statutory penalties  
and Board policies.

19 6. G. M/WBE certification shall be valid for a two (2) year period. Certified  
20 M/BWEs shall not request a change in their minority/woman designation, to  
21 another minority designation during the certification period, unless changes  
22 are due to extenuating circumstances.

1 7. H. The Board may honor a valid minority business certification granted by  
2 another agency if the agency's requirements are consistent with the District's  
3 M/BWE certification criteria. The Superintendent may develop procedures to  
4 implement this policy.  
5

6 8. An M/WBE must apply for recertification at least thirty (30) days prior to the  
certification expiration. A Board M/WBE Recertification Form may be  
submitted only if an M/WBE's certificate has not expired and no material  
changes have occurred in the ownership and control of the M/WBE. If  
certification has expired, the M/WBE must submit a new application

An M/WBE may be decertified for failure to comply with the Board's M/WBE  
policies and procedures regarding requests for information or documents  
pertaining to ownership, control, or operation of the business; failure to  
submit a complete M/WBE Recertification Application; debarment; or by  
written request from the firm's minority/women owners for voluntary removal  
from the MBWE Directory.

#### C. Appeals

7  
8 Applicants denied certification or recertification may appeal to the  
9 Superintendent. A written request to appeal must be received by the  
10 superintendent within five (5) days of the date of the written notice. Upon  
11 receipt of a timely notice of appeal, the Superintendent or designee shall  
12 conduct a hearing. The Superintendent shall develop procedures for the  
13 appeal process. The decision of the Superintendent shall be the final  
14 decision of the School Board.

15  
16 F.S. 287.093, 607.11, 1001.41(2), 1013.46(1)(b)