May 10, 2018

Iraida R. Mendez-Cartaya, Interim Chief Auditor Office of Management and Compliance Audits

SUBJECT: INTERNAL AUDIT REPORT – AUDIT OF DESIGNATED ELEMENTS

OF SELECTED CONSTRUCTION PROJECTS

COMMITTEE: FISCAL ACCOUNTABILITY AND GOVERNMENT RELATIONS

LINK TO STRATEGIC

BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES

In November 2012, the voters of Miami-Dade County, Florida, passed a \$1.2 billion General Obligation Bond (GOB) referendum to fund Miami-Dade County Public Schools' (M-DCPS) modernization and renovation capital construction initiative. As part of the District's audit plan, an audit was conducted of a sample of 10 projects. The purpose of the audit was to determine whether adequate internal controls and safeguards were in place over GOB construction projects through the evaluation of certain elements of the award, design, and construction processes for the selected projects. The scope of our audit covered construction projects that were either completed or substantially completed by the OSF during FY's 2013 through 2016.

While the Office of School Facilities (OSF) has a comprehensive, well-designed, and functioning process for selecting and awarding primary contracts for construction, our audit noted areas that need to be improved such as updating policies and procedures used for managing projects, improving internal controls over the Guaranteed Maximum Price (GMP) development process, clarifying School Board Policy 6320.02, and ensuring appropriate that documentation for the "Final Walk-Through/End of Warranty" activities are on file.

The School Board Audit and Budget Advisory Committee (ABAC) reviewed this report at its May 8, 2018, meeting and recommended transmitting it to the School Board. Subsequent to the ABAC meeting, the Office of Management and Compliance Audits and the Office of School Facilities met to discuss the findings, and as a result Management has revised its response to Findings two and three. Consequently, the audit report has been revised and will be distributed under separate cover.

Copies of this report will be distributed and placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center. Additional copies will be provided upon request.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and

file the Internal Audit Report - Audit of Designated Elements of

Selected Construction Projects.

KEVISED