

Business Operations  
J.E. Surash, P.E., Chief Business Officer

**SUBJECT: RECOMMENDATIONS ON THE POTENTIAL USE OF PROGRAM  
MANAGEMENT AS A CONSTRUCTION DELIVERY METHOD**

**COMMITTEE: FACILITIES MANAGEMENT**

At its meeting of August 20, 2003 the School Board approved Board Member Agustin J. Barrera's Agenda item D-10, directing the Superintendent to review the feasibility of Program Management (PM) as a construction delivery method for new projects and to report back to the Board with a recommended model for implementation. In response to the Board action, staff contacted a few peer districts in the state and other entities to ascertain the use of this type of construction delivery method in the public setting. Many, including the Orange County School District, the Saint Johns County School District, the Palm Beach County School District and the Monroe County School District presently utilize PM as a construction delivery method. Additionally, the City of Jacksonville also utilizes PM for all of its library facilities.

Although the original Board request focused primarily on the feasibility of using PM for new projects, it is staff's recommendation that PM be used in a variety of ways and for a variety of projects, based on workload and available staff resources. Staff further believes this approach would be both timely and appropriate, given the likelihood of reorganization and staffing adjustments over the next one to three year period, as a result of the FMI assessment and the implementation of its recommendations. School Board rule 6Gx13- 7B-1.02, adopted on initial reading by the Board at the October 22, 2003 meeting, contains procedures for issuance of RFQs for PM services. If approved on final reading at the December 10, 2003 meeting, staff will be in a position to proceed with a RFQ to retain PM services; these would include a full menu of choices, ranging from full PM for one or more new projects from start to finish, to selected services such as program/project planning, design services and/or construction services.

**RECOMMENDED:** That The School Board of Miami-Dade County, Florida, authorize the Superintendent of Schools to utilize Program Management as a construction delivery method, where appropriate, as generally described above.

JES:ARC:aj