Office of Superintendent of Schools Board Meeting of March 13, 2019

Financial Services Mr. Ron Y. Steiger, Chief Financial Officer

SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING JANUARY 2019

COMMITTEE: FISCAL ACCOUNTABILITY & GOVERNMENT RELATIONS

LINK TO STRATEGIC BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES

The Monthly Financial Report for the period ending January 2019 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending January 2019 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

RECOMMENDED:

That The School Board of Miami-Dade County, Florida, receive and file the Monthly Financial Report for the period ending January 2019.

Monthly Financial Report - Unaudited For the Period Ending January 2019



Financial Services Office of the Controller

Board Meeting of March 13, 2019

Miami-Dade County Public Schools

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair Dr. Martin Karp, Vice Chair Dr. Dorothy Bendross-Mindingall Ms. Susie V. Castillo Dr. Lawrence S. Feldman Dr. Steve Gallon III Ms. Lubby Navarro Dr. Marta Pérez Ms. Mari Tere Rojas

Superintendent of Schools

Mr. Alberto M. Carvalho

Student Advisor

Mr. Josh Rios



Unaudited Monthly Financial Report for the Period Ending January 2019

The Superintendent of Schools

Presents: The Monthly Financial Report for the period ending January and the thirty-one weeks ending January 31, 2019 indicating appropriations in the 2018-19 budget, revenues and expenditures to date by funds and other related financial data.

Recommends: The report be accepted and placed on file.

Respectfully submitted,

Alberto M. Carvalho Superintendent

Prepared by:

Daisy Naya, C/P.A Controller

Reviewed by:

Ron Y. Steiger Chief Financial Officer

Unaudited Monthly Financial Report for the Period Ending January 2019

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The School Board of Miami-Dade County, Florida Statement of Operations (Unaudited) GENERAL FUND (\$000) Thirty-one Weeks Ended January 31, 2019

Description		Adopted Budget	Amended Budget ⁽¹⁾		Current Month Actual		YTD Actual		% of YTD Actual to Amended Budget	Prior YTD Actual		Increase/		% Increase (Decrease
REVENUES														
TATE SOURCES	\$	1,211,519	\$	1,168,130	\$	92,745	\$	702,103	60%	\$	715,791	\$	(13,688)	(2%)
EDERAL SOURCES OCAL SOURCES		28,648 1,617,083		40,569 1,617,020		499 69,138		7,382 1,343,096	18% 83%		2,181 1,340,941		5,201 2,155	238% 0%
RANSFERS IN		190,992		194,189		4,419		116,001	60%		92,418		23,583	26%
OTAL REVENUES	\$	3,048,242	\$	3,019,908	\$	166,801	\$	2,168,582	72%	\$	2,151,331	\$	17,251	1%
EXPENDITURES	<u> </u>	0,010,212	•	0,010,000	.		•	2,100,002	,.	<u> </u>	2,.01,001	Ŧ	,_0.	.,,
CHOOL LEVEL SERVICES														
EACHING (includes salaries, fringe benefits & other direct expenditures)	\$	2,162,807	\$	2,100,936	\$	193,585	\$	1,139,069	54%	\$	1,111,605	\$	27,464	2%
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)	Ŷ	138,259	Ŷ	119,869	Ŷ	12,511	Ŷ	69,233	58%	Ŷ	68,471	Ŷ	762	1%
RANSPORTATION		68,122		75,596		4,499		40,584	54%		39,841		743	2%
OTAL DIRECT SERVICES TO STUDENTS	\$	2,369,188	\$	2,296,401	\$	210,595	\$	1,248,886	54%	\$	1,219,917	\$	28,969	2%
					·							i		(40/)
CUSTODIAL & MAINTENANCE SERVICES (includes utilities) CHOOL ADMINISTRATION		359,305 183,483		382,408 168,279		34,024 15,099		218,927 94,468	57% 56%		220,567 95,823		(1,640) (1,355)	(1%) (1%)
COMMUNITY SERVICES		28,369		28,186		2,585		94,468 15,715	56%		95,823 13,831		(1,355) 1,884	(1%)
ITAL SCHOOL LEVEL SERVICES	\$	2,940,345	\$	2,875,274	\$	262,303	\$	1,577,996	55%	\$	1,550,138	\$	27,858	2%
	φ	2,940,343	φ	2,073,274	φ	202,303	φ	1,577,990	JJ /8	_ψ	1,000,100	φ	21,000	2 /0
STRUCTIONAL SUPPORT SERVICES NSTRUCTION & CURRICULUM DEVELOPMENT	\$	23,233	\$	48,124	\$	2,262	\$	24,189	50%	\$	23,288	\$	901	4%
NSTRUCTIONAL STAFF TRAINING	•	2,025	•	3,098	•	166	•	1,633	53%	•	1,555	•	78	5%
NSTRUCTION RELATED TECHNOLOGY		39,492		39,073		2,942		20,210	52%		19,662		548	3%
OTAL INSTRUCTIONAL SUPPORT SERVICES	\$	64,750	\$	90,295	\$	5,370	\$	46,032	51%	\$	44,505	\$	1,527	3%
TAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$	3,005,095	\$	2,965,569	\$	267,673	\$	1,624,028	55%	\$	1,594,643	\$	29,385	2%
JSINESS SERVICES	<u> </u>	0,000,000	Ŷ	2,000,000	Ŷ	201,010	Ψ	1,02 1,020		<u> </u>	1,001,010	Ŷ	20,000	
FISCAL SERVICES (includes accounting, budget, payroll,	\$	10,660	\$	11,187	\$	1,123	\$	6,284	56%	\$	6,806	\$	(522)	(8%)
accounts payable & cash management)														
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)		53,532		63,312		3,470		28,411	45%		29,956		(1,545)	(5%)
ADMINISTRATIVE TECHNOLOGY SERVICES		1,450		2,905		157		1,556	54%		1,649		(93)	(6%)
DTAL BUSINESS SERVICES	\$	65,642	\$	77,404	\$	4,750	\$	36,251	47%	\$	38,411	\$	(2,160)	(6%)
SCHOOL BOARD BOARD OFFICE	\$	3,282	\$	3,282	\$	288	\$	1,978	60%	\$	1,941	\$	37	2%
BOARD ATTORNEY	Ŷ	3,201	Ŷ	3,226	Ŷ	267	Ŷ	1,733	54%	Ŷ	1,712	Ŷ	21	1%
OTHER (includes inspector general & independent auditors)		1,266		2,045		373		1,088	53%		817		271	33%
GENERAL ADMINISTRATION														
SUPERINTENDENT'S OFFICE		1,782		1,782		90		607	34%		766		(159)	(21%)
OTHER GENERAL ADMINISTRATION		3,523		3,629		334		2,366	65%		2,508		(142)	(6%)
TAL CENTRAL ADMINISTRATION	\$	13,054	\$	13,964	\$	1,352	\$	7,772	56%	\$	7,744	\$	28	0%
JB-TOTAL EXPENDITURES	\$	3,083,791	\$	3,056,937	\$	273,775	\$	1,668,051	55%	\$	1,640,798	\$	27,253	2%
FACILITIES & CAPITALIZED EQUIPMENT				1,767					0%					_
DEBT SERVICE (includes interest expense)		- 5,800		5,800				117	0% 2%		- 117		-	- 0%
DTAL EXPENDITURES	\$	3,089,591	\$	3,064,504	\$	273,775	\$	1,668,168	54%	\$	1,640,915	\$	27,253	2%
cess (Deficiency) of Revenues Over Expenditures	\$	(41,349)	\$	(44,596)	\$	(106,974)	\$	500,414		\$	510,416	\$	(10,002)	
ginning Fund Balance		249,164		249,164										
ss: Rebudgets, Reserves, Encumbrances & Commitments		(82,888)		(82,888)										
		124,927	\$	121,680	-									

(1) This represents the budget as amended at the School Board meeting on February 13, 2019. Sources: Offices of the Controller and Budget Management

The School Board of Miami-Dade County, Florida Statement of Operations Unaudited (\$000)

CAPITAL PROJECTS FUNDS Thirty-one Weeks Ended January 31, 2019

Description		Adopted Budget 2018-19 ⁽³⁾	Amended Budget ⁽⁵⁾	Current Month Actual	 ar-To-Date Actual 2018-19	%	Commitment and Encumbrance	Actual vs Amended Budget	%		ar-To-Date Actual 017-18 ⁽⁴⁾	Differend Increase (Decreas	e/	% Increase/ (Decrease)
REVENUES	1	2010-10	Budget	Actual	2010-10	70	Encambrance	Buuget	70	-		(Decreat	50)	(Decrease)
Local Optional Millage	\$	463,958	\$ 463,958	\$ 17,810	\$ 385,401 (1)	83%	N/A	\$ (78,557)	(17%)	\$	348,260	\$ 37	7,141	11%
PECO Revenues		39,171	39,171	2,919	25,848	66%	N/A	(13,323)	(34%)		12,950	12	2,898	100%
Interest		5,184	5,184	375	4,008	77%	N/A	(1,176)	(23%)		3,550		458	13%
Transfers-in (Interfund)		-	-	-	-	-	N/A	-	-		-		-	-
Sale of Bonds and Other Revenues		255,316	230,616	-	-	0%	N/A	(230,616)	(100%)		-		-	-
Misc Revenue		45,740	62,289	7,106	19,775	32%	N/A	(42,514)	(68%)		12,268	7	7,507	61%
Total	\$	809,369	\$ 801,218	\$ 28,210	\$ 435,032	54%	N/A	\$ (366,186)	(46%)	\$	377,028	\$ 58	8,004	15%
Beginning Fund Balance	-	548,501	548,363			=			-					
Total Beginning Fund Balance &		,	,					Current						
Budgeted Revenues	\$	1,357,870	\$ 1,349,581					Available						
EXPENDITURES	1							Balance						
Sites/Site Improvements	\$	15,639	\$ 23,292	\$ 548	\$ 4,433 (2)	19%	\$ 2,788	\$ 16,071	69%	\$	4,494	\$	(61)	(1%)
Buildings & Additions		258,255	260,462	2,344	29,095 (2)	11%	49,045	182,322	70%		22,748		3,347	28%
Renovations		613,818	615,909	7,998	57,931 (2)	9%	64,860	493,118	80%		62,718	(4	4,787)	(8%)
Original & Additional Equipment		48,254	27,639	542	6,498 (2)	24%	9,631	11,510	42%		5,319	Ì	1,179	22%
Other		4,329	4,032	8	1,251	31%	786	1,995	49%		6,724	(5	5,473)	(81%)
Transfers-out		413,115	413,312	46,684	242,502	59%		170,810	41%		202,705	,	9,797	20%
Total	\$	1,353,410	\$ 1,344,646	\$ 58,124	\$ 341,710	25%	\$ 127,110	\$ 875,826	65%	\$	304,708		7,002	12%
Excess (Deficiency) of					<u>.</u>	=								
Revenues Over Expenditures		(544,041)	(543,428)	\$ (29,914)	\$ 93,322					\$	72,320	\$ 21	1,002	
Projected Ending Balance	\$	4,460	\$ 4,935						=				·	

(1)-(2) Refer to accompanying "Notes to Monthly Financial Report."

(3) This represents the adopted budget approved by the School Board on September 5, 2018.

(4) The Statement of Operations is shown with comparative totals for fiscal year 2017-18.

(5) This represents the budget as amended at the School Board meeting on February 13, 2019.

Sources: Offices of the Controller and Budget Management

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			The So	choo	Stateme Una	f Miami-Da ent of Oper udited (\$0	ations 00)	unty, F	lorida						
						SERVICE									
						s Ended J		31, 20	19						
Description	Adopted 2018-19	A	mended 2018-19		Current Month	Year-To-Da Actual	te		Projected		Variance Favorable		Year-To-Da	Increase/ I	% Increase
Description	Budget ⁽⁵⁾		Budget		Actual	2018-19		%	Annual ^{(†}	%	Jnfavorable	%		(Decrease)	
REVENUES	Badget		Buuget		Autua	2010 1		70	7.1111441	70	Sinavorabic	70	2017 10	(Decrease)	corcuse
Local Sources:															
Food Sales	\$ 14,500	\$	-	\$	1,533	\$ 8,797		61%	\$ 14,500	100%	\$-	0%	\$ 6,225	\$ 2,572	41%
Interest	112		-		7	67		60%	112	100%	-	0%	64	3	5%
Other	-		-		-	-		-	-	-	-	-	-	-	-
Total Local Sources	14,612		-		1,540	8,864	•	61%	14,612	100%	-	0%	6,289	2,575	41%
State Sources:							•								
State Reimbursements	1,882		-		171	1,198		64%	1,882	100%	-	0%	1,098	100	9%
Other			-		-	-		-	-	-	-	-	-		-
Total State Sources	1,882		-		171	1,198		64%	1,882	100%	-	0%	1,098	100	9%
Federal Sources:							<i>(</i> 1)	=00/		4000/		•••		(40)	(400()
Federal Reimbursement	137,572		-		12,612	72,291	(1)	53%	137,572	100%	-	0%	88,866	(16,575)	(19%)
Value of Fed. Commodities Received	10,500		-		1,680	6,788	(3)	65% 57%	10,500	100%	-	0% 0%	8,636	(1,848)	(21%)
Cash in Lieu of Donated Foods Commodity Rebate	1,050 25		-		107	596 8		57% 32%	1,050 25	100% 100%	-	0%	553 5	43 3	8% 60%
Total Federal Sources	149.147				- 14,399	79.683	-	53%	149.147	100%	<u>-</u>	0%	98.060	(18,377)	(19%)
Total Revenues	\$ 165,641	\$		\$	16,110	\$ 89,745	•		\$165,641	100%		0%		. , ,	(15%)
Beginning Fund Balance	42.649	φ	-	φ	10,110	\$ 69,745		54%	42.649	100%	<u> </u>	0%	\$ 105,447	\$(15,702)	(15%)
	42,049								42,049	100 /6					
Beginning Fund Balance &															
Budgeted/Projected Revenue	208,290		-						208,290	100%					
EXPENDITURES															
Cost of Goods Used:															
Purchased Foods	\$ 62,500	\$	-	\$	6,029	\$ 35,177	(2)	56%		100%	\$-	0%	• • •	. ,	8%
Federal Commodities	10,500		-		1,146	5,455	(2) (3)		10,500	100%	-	0%	5,432	23	0%
Other Nonfood Supplies	3,000		-		349	1,705	(2)	57%	3,000	100%	-	0%	1,819	(114)	(6%)
Salaries	52,300 #		-		2,613	23,423	(7)	45%	52,300	100%	-	0%	22,708	715	3%
Fringes	26,355 #	#	-		1,727	,	(7)	45%	26,355	100%	-	0%	11,754	44	0%
Energy Services	5,999		-		498	3,497	<i>.</i>	58%	5,999	100%	-	0%	3,486	11	0%
Purchased Services	7,375		-		431	3,751	(7)	51%	7,375	100%	-	0%	3,813	(62)	(2%)
Material & Supplies	1,038		-		63	421		41%	1,038	100%	-	0%	301	120	40%
Capital Outlay	3,450		-		450	3,385		98%	3,450	100%	-	0%	2,606	779	30%
Indirect Cost	2,823		-		175	1,395		49%	2,823	100%	-	0%	1,956	(561)	(29%)
Total Expenditures	\$ 175,340	\$	-	\$	13,481	\$ 90,007		51%	\$175,340	100%	\$-	0%	\$ 86,399	\$ 3,608	4%
Excess (Deficiency) of															
Revenues Over Expenditures	\$ (9,699)	\$	-	\$	2,629	\$ (262)			\$ (9,699)				\$ 19,048	\$(19,310)	
Ending Restricted Fund Balance	\$ 32,950	\$	_						\$ 32,950						

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".
(4) The Statement of Operations is shown with comparative totals for fiscal year 2017-18.
(5) This represents the adopted budget approved by the School Board on September 5, 2018.
(6) In accordance with the Budget Executive Summary, included in these categories is \$7,000,000 of custodial expenditures transfers from the General Fund, allocated \$5,866,086 to salaries and \$1,133,914 to fringes.
(7) In the section of the section of

(7) Included in these categories is \$829,113 of maintenance chargebacks allocated \$264,855 to salaries, \$50,534 to fringes and \$513,724 to purchased services. Sources: Offices of the Controller, Budget Management and Food & Nutrition.

Unaudited Notes to the Monthly Financial Report for the Period Ending January 2019

General Fund

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

- 1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
- 2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending January 31, 2019:

	Commitments		Encumbrances	Totals
Employee Benefits Purchased Services	\$ 150,000 8,467,781	\$	367,035 87,248,393	\$ 517,035 95,716,174
Energy Services Materials & Supplies	- 210,145		61,540,787 4,010,443	61,540,787 4,220,588
Capital Outlay Other	1,192,207 1,350	-	10,019,754 532,339	11,211,961 533,689
Total	\$ 10,021,483	\$_	163,718,751	\$ 173,740,234

Capital Projects Funds

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

- 1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
- 2. Retainage accruals are reported under the following expenditure categories for the period ending January 31, 2019:

Buildings and Additions	\$ 6,725,339
Land	32,932
Improvements Other Than Buildings	470,240
Renovations	10,335,469
Equipment	 -
Total	\$ \$17.563.980

Unaudited Notes to the Monthly Financial Report for the Period Ending January 2019

Food Service Fund

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

Average daily student participation as a percentage of enrollments is 27% for breakfasts and 58% for lunches compared to 26% and 59% respectively, in 2017-2018 fiscal year.

The number of operating days in the current month was 17 and year-to-date was 98 compared to 92 in the prior year. The year-to date days last year is lower due to hurricane Irma. On September 5, 2017 hurricane Irma hit Florida, and schools were closed from September 7, 2017 through September 15, 2017.

Net encumbrances as of month end amounted to \$1,806,692 of which \$1,305,383 is attributable to Capital Outlay; \$54,845 is attributable to Material and Supplies; and \$446,464 is attributable to Purchased Services.

- 1. Federal Reimbursement claims are made on the basis of an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
- 2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
- 3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, <u>Fund Balance Reporting and Governmental Fund Type Definitions</u> requires inventory to be reported under the category of restricted. At January 31, 2019 the commodity inventory balance was \$3,586,679.

Unaudited Explanation of Variances to the Monthly Financial Report for the Period Ending January 2019

General Fund

Revenues (\$ in thousands)

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of January 2019, reimbursements to the General Fund through transfers-in amounted to \$116,001 consisting of \$20,000 from the Self-Insurance Health Fund, and \$63,888, \$19,603 and \$12,510 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

Unaudited Monthly Financial Report for the Period Ending January 2019

Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

- Fund Accounting The accounts of the School Board are organized on the basis of funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund balance, revenues and expenditures.
- Revenues Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
- Expenditures Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.
- Federal Commodities Surplus food items distributed by the U.S. Department of Agriculture.
- Inventory The quantity of food, commodities and supplies acquired to maintain the on-going needs of the Food Service Program.



Federal and State Laws

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

<u>Title VII of the Civil Rights Act of 1964 as amended</u> - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

Title IX of the Education Amendments of 1972 - prohibits discrimination on the basis of gender.

<u>Age Discrimination in Employment Act of 1967 (ADEA) as amended</u> - prohibits discrimination on the basis of age with respect to individuals who are at least 40.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

<u>Americans with Disabilities Act of 1990 (ADA)</u> - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

<u>The Family and Medical Leave Act of 1993 (FMLA)</u> - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to "eligible" employees for certain family and medical reasons.

The Pregnancy Discrimination Act of 1978 - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

<u>Florida Educational Equity Act (FEEA)</u> - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

<u>Florida Civil Rights Act of 1992</u> - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

<u>Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA)</u> - prohibits discrimination against employees or applicants because of genetic information.

<u>Boy Scouts of America Equal Access Act of 2002</u> – no public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

Veterans are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

In Addition:

School Board Policies <u>1362</u>, <u>3362</u>, <u>4362</u>, <u>and</u> <u>5517</u> - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information contact:

Office of Civil Rights Compliance (CRC) Executive Director/Title IX Coordinator 155 N.E. 15th Street, Suite P104E Miami, Florida 33132 Phone: (305) 995-1580 TDD: (305) 995-2400 Email: <u>crc@dadeschools.net</u> Website: <u>http://crc.dadeschools.net</u>