Office of Superintendent of Schools Board Meeting of April 17, 2019 April 1, 2019

**Financial Services** 

Mr. Ron Y. Steiger, Chief Financial Officer

SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING

FEBRUARY 2019

COMMITTEE: FISCAL ACCOUNTABILITY & GOVERNMENT RELATIONS

**LINK TO STRATEGIC** 

BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES

The Monthly Financial Report for the period ending February 2019 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending February 2019 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

**RECOMMENDED**: That The School Board of Miami-Dade County, Florida, receive and

file the Monthly Financial Report for the period ending February

2019.

# **Monthly Financial Report - Unaudited For the Period Ending February 2019**



Financial Services
Office of the Controller

**Board Meeting of April 17, 2019** 

### **Miami-Dade County Public Schools**

#### The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair Dr. Martin Karp, Vice Chair Dr. Dorothy Bendross-Mindingall Ms. Susie V. Castillo Dr. Lawrence S. Feldman Dr. Steve Gallon III Ms. Lubby Navarro Dr. Marta Pérez Ms. Mari Tere Rojas

#### **Superintendent of Schools**

Mr. Alberto M. Carvalho

#### **Student Advisor**

Mr. Josh Rios



## Unaudited Monthly Financial Report for the Period Ending February 2019

#### The Superintendent of Schools

Presents:

The Monthly Financial Report for the period ending February and the thirty-five weeks ending February 28, 2019 indicating appropriations in the 2018-19 budget, revenues and expenditures to date by funds and other related financial data.

Recommends:

The report be accepted and placed on file.

Respectfully submitted,

Alberto M. Carvalho Superintendent

Prepared by:

Daisy Naya, Ø.P.A.

Controller

Reviewed by:

Ron Y. Steiger

Chief Financial Officer

## Unaudited Monthly Financial Report for the Period Ending February 2019

#### **TABLE OF CONTENTS**

Statement of Operations – General Fund	1
Statement of Operations – Capital Projects Funds	2
Statement of Operations – Food Service Fund	3
Notes to the Monthly Financial Report	4-5
Explanation of Variances to the Monthly Financial Report	6
Glossary of Terms	7

#### The School Board of Miami-Dade County, Florida Statement of Operations (Unaudited) GENERAL FUND (\$000) Thirty-five Weeks Ended February 28, 2019

Description		Adopted Budget		Amended Budget <sup>(1)</sup>		Current Month Actual		YTD Actual	% of YTD Actual to Amended Budget		Prior YTD Actual		Difference Increase/ Decrease)	% Increase/ (Decrease)
REVENUES														
STATE SOURCES	\$	1,211,519	\$	1,168,130	\$	88,858	\$	790,961	68%	\$	830,248	\$	(39,287)	(5%)
FEDERAL SOURCES LOCAL SOURCES		28,648 1,617,083		40,569 1,617,020		416 60,171		7,798 1,403,267	19% 87%		2,569 1,413,207		5,229 (9,940)	204% (1%)
TRANSFERS IN		190,992		194,189		4,530		120,531	62%		131,496		(10,965)	(8%)
TOTAL REVENUES	\$	3,048,242	\$	3,019,908	\$	153,975	\$	2,322,557	77%	\$	2,377,520	\$	(54,963)	(2%)
EXPENDITURES														
SCHOOL LEVEL SERVICES														
TEACHING (includes salaries, fringe benefits & other direct expenditures)	\$	2,162,807	\$	2,100,936	\$	193,340	\$	1,332,409	63%	\$	1,292,251	\$	40,158	3%
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)		138,259		119,869		11,753		80,986	68%		79,172		1,814	2%
TRANSPORTATION		68,122		75,596		7,932		48,516	64%		48,286		230	0%
TOTAL DIRECT SERVICES TO STUDENTS	\$	2,369,188	\$	2,296,401	\$	213,025	\$	1,461,911	64%	\$	1,419,709	\$	42,202	3%
CUSTODIAL & MAINTENANCE SERVICES (includes utilities)		359,305		382,408		25,770		244,697	64%		253,102		(8,405)	(3%)
SCHOOL ADMINISTRATION		183,483		168,279		14,195		108,663	65%		109,728		(1,065)	(1%)
COMMUNITY SERVICES		28,369		28,186		3,694		19,409	69%		17,825		1,584	9%
TOTAL SCHOOL LEVEL SERVICES	\$	2,940,345	\$	2,875,274	\$	256,684	\$	1,834,680	64%	\$	1,800,364	\$	34,316	2%
INSTRUCTIONAL SUPPORT SERVICES	•		_		•		•			_		_	(4=)	(20/1
INSTRUCTION & CURRICULUM DEVELOPMENT INSTRUCTIONAL STAFF TRAINING	\$	23,233 2.025	\$	48,124 3,098	\$	2,341 371	\$	26,530 2,004	55% 65%	\$	26,545 1,830	\$	(15) 174	(0%) 10%
INSTRUCTIONAL STAFF TRAINING INSTRUCTION RELATED TECHNOLOGY		39.492		39,073		2,628		22,838	58%		22,260		578	3%
TOTAL INSTRUCTIONAL SUPPORT SERVICES	¢	64,750	\$	90,295	\$	5,340	\$	51,372	57%	\$	50,635	\$	737	1%
TOTAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$	3,005,095	\$	2,965,569	\$	262,024	\$	1,886,052	64%	\$	1,850,999	\$	35,053	2%
	Φ	3,005,095	Ф	2,965,569	Φ	202,024	Ф	1,000,032	04%	φ	1,050,999	Φ	35,053	270
BUSINESS SERVICES FISCAL SERVICES (includes accounting, budget, payroll,	\$	10,660	\$	11,187	\$	810	\$	7,094	63%	\$	7,804	\$	(710)	(9%)
accounts payable & cash management)		=====				. =							(000)	****
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)		53,532		63,312		4,569		32,980	52%		33,362		(382)	(1%)
ADMINISTRATIVE TECHNOLOGY SERVICES		1,450		2,905		77		1,633	56%		1,917		(284)	(15%)
TOTAL BUSINESS SERVICES	\$	65,642	\$	77,404	\$	5,456	\$	41,707	54%	\$	43,083	\$	(1,376)	(3%)
CENTRAL ADMINISTRATION SCHOOL BOARD														
BOARD OFFICE	\$	3,282	\$	3,282	\$	257	\$	2,235	68%	\$	2,232	\$	3	0%
BOARD ATTORNEY		3,201		3,226		241		1,974	61%		1,934		40	2%
OTHER (includes inspector general & independent auditors)		1,266		2,045		144		1,232	60%		1,009		223	22%
GENERAL ADMINISTRATION		. =		. ====									(46=)	(000/)
SUPERINTENDENT'S OFFICE OTHER GENERAL ADMINISTRATION		1,782 3,523		1,782 3,629		74 292		681 2,658	38% 73%		870 2,829		(189) (171)	(22%) (6%)
TOTAL CENTRAL ADMINISTRATION  TOTAL CENTRAL ADMINISTRATION	\$	13,054	\$	13,964	\$	1,008	\$	8,780	63%	\$	8,874	\$	(94)	(1%)
SUB-TOTAL EXPENDITURES	<u>\$</u> \$	3,083,791	\$	3,056,937	\$ \$	268,488	\$ \$		63%	\$	1,902,956	\$	33,583	(1%)
	Ф	3,003,181	Φ		Ф	200,408	Ф	1,936,539		φ	1,302,930	φ	33,303	∠70
FACILITIES & CAPITALIZED EQUIPMENT DEBT SERVICE (includes interest expense)		5,800		1,767 5,800		-		- 117	0% 2%		- 117		-	- 0%
TOTAL EXPENDITURES	\$	3,089,591	\$	3,064,504	s	268,488	\$	1,936,656	63%	\$	1,903,073	\$	33,583	2%
Excess (Deficiency) of Revenues Over Expenditures	\$	(41,349)	\$	(44,596)	\$	(114,513)	\$	385,901	JJ /8	\$	474,447	\$	(88,546)	2/0
Beginning Fund Balance	*	249,164	•	249,164	Ť	(,0.0)		- 50,001		<u> </u>	,	7	(30,0.0)	
Less: Rebudgets, Reserves, Encumbrances & Commitments		(82,888)		(82,888)										
	_				_									
Unappropriated Fund Balance	\$	124,927	\$	121,680	_									

<sup>(1)</sup> This represents the budget as amended at the School Board meeting on February 13, 2019. Sources: Offices of the Controller and Budget Management

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#### The School Board of Miami-Dade County, Florida Statement of Operations Unaudited (\$000)

### CAPITAL PROJECTS FUNDS Thirty-five Weeks Ended February 28, 2019

Description		Adopted Budget	Amended	Current Month	Ye	ar-To-Date Actual		Co	ommitment and	Actual vs Amended		Year-To-Date Actual		Difference Increase/	% Increase/
	:	2018-19 <sup>(3)</sup>	Budget <sup>(5)</sup>	Actual		2018-19	%	En	cumbrance	Budget	%	2017-18 <sup>(4)</sup>	(	Decrease)	(Decrease)
REVENUES															
Local Optional Millage	\$	463,958	\$ 463,958	\$ 15,294	\$	400,695 (1)	86%		N/A	\$ (63,263)	(14%)	\$ 365,469	\$	35,226	10%
PECO Revenues		39,171	39,171	2,921		28,769	73%		N/A	(10,402)	(27%)	13,984		14,785	106%
Interest		5,184	5,184	228		4,236	82%		N/A	(948)	(18%)	4,571		(335)	(7%)
Transfers-in (Interfund)		-	-	-		-	-		N/A	-	-	-		-	-
Sale of Bonds and Other Revenues		255,316	230,616	-		-	0%		N/A	(230,616)	(100%)	-		-	-
Misc Revenue		45,740	62,289	1,049		20,824	33%		N/A	(41,465)	(67%)	12,584		8,240	65%
Total	\$	809,369	\$ 801,218	\$ 19,492	\$	454,524	57%		N/A	\$ (346,694)	(43%)	\$ 396,608	\$	57,916	15%
Beginning Fund Balance		548,501	548,363												
Total Beginning Fund Balance &										Current					
Budgeted Revenues	\$	1,357,870	\$ 1,349,581							Available					
EXPENDITURES										Balance					
Sites/Site Improvements	\$	15,639	\$ 23,292	\$ 622	\$	5,055 (2)	22%	\$	2,597	\$ 15,640	67%	\$ 5,243	\$	(188)	(4%)
Buildings & Additions		258,255	260,462	8,006		37,101 (2)	14%		45,015	178,346	68%	26,434		10,667	40%
Renovations		613,818	615,909	7,990		65,921 (2)	11%		62,687	487,301	79%	71,080		(5,159)	(7%)
Original & Additional Equipment		48,254	27,639	571		7,069 (2)	26%		9,159	11,411	41%	5,915		1,154	20%
Other		4,329	4,032	283		1,534	38%		510	1,988	49%	17,190		(15,656)	(91%)
Transfers-out		413,115	413,312	4,938		247,440	60%		-	165,872	40%	242,247		5,193	2%
Total	\$	1,353,410	\$ 1,344,646	\$ 22,410	\$	364,120	27%	\$	119,968	\$ 860,558	64%	\$ 368,109	\$	(3,989)	(1%)
Excess (Deficiency) of			 	 			•					·			
Revenues Over Expenditures		(544,041)	(543,428)	\$ (2,918)	\$	90,404						\$ 28,499	\$	61,905	
Projected Ending Balance	\$	4,460	\$ 4,935												

<sup>(1)-(2)</sup> Refer to accompanying "Notes to Monthly Financial Report."

Sources: Offices of the Controller and Budget Management

<sup>(3)</sup> This represents the adopted budget approved by the School Board on September 5, 2018.

<sup>(4)</sup> The Statement of Operations is shown with comparative totals for fiscal year 2017-18.

<sup>(5)</sup> This represents the budget as amended at the School Board meeting on February 13, 2019.

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#### The School Board of Miami-Dade County, Florida Statement of Operations Unaudited (\$000)

### FOOD SERVICE FUND Thirty-five Weeks Ended February 28, 2019

	Adopted		Amended	Current	Year-To-Date					Variance		Year-To-Date		%
Description	2018-19		2018-19	Month	Actual			Projected		Favorable		Actual (4)	Increase/	Increase/
	Budget (5)		Budget	Actual	2018-19		%	Annual <sup>(5)</sup>	%	(Unfavorable)	%	2017-18	(Decrease)	(Decrease)
REVENUES														
Local Sources:														
Food Sales	\$ 14,500	\$	- \$	1,578	\$ 10,375		72%	\$ 14,500	100%	\$ -	0%	\$ 7,612	\$ 2,763	36%
Interest	112		-	6	73		65%	112	100%	-	0%	83	(10)	(12%)
Other			-	-	-			-	-		-		-	-
Total Local Sources	14,612		-	1,584	10,448		72%	14,612	100%	-	0%	7,695	2,753	36%
State Sources:														•
State Reimbursements	1,882		-	171	1,369		73%	1,882	100%	-	0%	1,254	115	9%
Other			-	-	-			-	-		-		-	-
Total State Sources	1,882		-	171	1,369		73%	1,882	100%	-	0%	1,254	115	9%
Federal Sources:							_							-
Federal Reimbursement	137,572		-	13,661	85,952	(1)	62%	137,572	100%	-	0%	103,223	(17,271)	(17%)
Value of Fed. Commodities Received	10,500		-	873	7,661	(3)	73%	10,500	100%	-	0%	9,052	(1,391)	(15%)
Cash in Lieu of Donated Foods	1,050		-	119	715		68%	1,050	100%		0%	678	37	5%
Commodity Rebate	25		-	-	8		32%	25	100%		0%	5	3	60%
Total Federal Sources	149,147		-	14,653	94,336		63%	149,147	100%		0%	112,958	(18,622)	(16%)
Total Revenues	\$ 165,641	\$	- \$	16,408	\$ 106,153		64%	\$ 165,641	100%	\$ -	0%	\$ 121,907	\$ (15,754)	(13%)
Beginning Fund Balance	42,649						_	42,649	100%					
Beginning Fund Balance &														
Budgeted/Projected Revenue	208,290		-				_	208,290	100%					
EXPENDITURES														
Cost of Goods Used:														
Purchased Foods	\$ 62,500	\$	- \$	6,215	\$ 41,392	(2)	66%	\$ 62,500	100%	\$ -	0%	\$ 38,736	\$ 2,656	7%
Federal Commodities	10,500		-	1,297	6,752	(2) (3	64%	10,500	100%	-	0%	6,602	150	2%
Other Nonfood Supplies	3,000		-	307	2,012	(2)	67%	3,000	100%	-	0%	2,173	(161)	(7%)
Salaries	52,300		-	9,866	33,289	(7) (6	64%	52,300	100%	-	0%	28,770	4,519	16%
Fringes	26,355		-	4,599	16,397	(7) (6	62%	26,355	100%	-	0%	14,127	2,270	16%
Energy Services	5,999		-	498	3,995		67%	5,999	100%	-	0%	3,987	8	0%
Purchased Services	7,375		-	509	4,260	(7)	58%	7,375	100%	-	0%	4,240	20	0%
Material & Supplies	1,038		-	62	483		47%	1,038	100%	-	0%	358	125	35%
Capital Outlay	3,450		-	135	3,520		102%	3,520	102%	(70)	(2%)	2,711	809	30%
Indirect Cost	2,823		<u>-</u>	284	1,679		59%	2,823	100%	· <u>-</u>	0%	2,403	(724)	(30%)
Total Expenditures	\$ 175,340	\$	- \$	23,772	\$ 113,779		65%	\$ 175,410	100%	\$ (70)	(0%)	\$ 104,107	\$ 9,672	9%
Excess (Deficiency) of							_							
Revenues Over Expenditures	\$ (9,699)	\$	- \$	(7,364)	\$ (7,626)			\$ (9,769)				\$ 17,800	\$ (25,426)	
Ending Restricted Fund Balance	\$ 32,950	\$		<u> </u>			_	\$ 32,880						
	, ,,,,,,,,	·					=	,						

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".

Sources: Offices of the Controller, Budget Management and Food & Nutrition.

<sup>(4)</sup> The Statement of Operations is shown with comparative totals for fiscal year 2017-18.

<sup>(5)</sup> This represents the adopted budget approved by the School Board on September 5, 2018.

<sup>(6)</sup> In accordance with the Budget Executive Summary, included in these categories is \$7,000,000 of custodial expenditures transfers from the General Fund, allocated \$4,572,260 to salaries and \$2,427,740 to fringes.

<sup>(7)</sup> Included in these categories is \$829,113 of maintenance chargebacks allocated \$264,855 to salaries, \$50,534 to fringes and \$513,724 to purchased services.

## Unaudited Notes to the Monthly Financial Report for the Period Ending February 2019

#### **General Fund**

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

- 1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
- 2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending February 28, 2019:

		Commitments		Encumbrances	Totals
Employee Benefits Purchased Services	\$	150,000 6,206,287	\$	363,484 80,125,849	\$ 513,484 86,332,136
Energy Services Materials & Supplies		35,000 183,049		56,058,672 3,417,627	56,093,672 3,600,676
Capital Outlay Other		2,318,633 720	_	10,318,280 467,827	12,636,913 468,547
Total	\$_	8,893,689	\$_	150,751,739	\$ 159,645,428

#### **Capital Projects Funds**

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

- 1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
- 2. Retainage accruals are reported under the following expenditure categories for the period ending February 28, 2019:

Buildings and Additions	\$ 7,293,731
Land	32,932
Improvements Other Than Buildings	477,245
Renovations	10,185,998
Equipment	 
Total	\$ \$17,989,906

## Unaudited Notes to the Monthly Financial Report for the Period Ending February 2019

#### **Food Service Fund**

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

Average daily student participation as a percentage of enrollments is 27% for breakfasts and 58% for lunches compared to 26% and 59% respectively, in 2017-2018 fiscal year.

The number of operating days in the current month was 19 and year-to-date was 117 compared to 111 in the prior year. The year-to-date days last year is lower due to hurricane Irma. On September 5, 2017 hurricane Irma hit Florida, and schools were closed from September 7, 2017 through September 15, 2017.

Net encumbrances as of month end amounted to \$2,295,705 of which \$1,453,928 is attributable to Capital Outlay; \$53,367 is attributable to Materials and Supplies; and \$788,410 is attributable to Purchased Services.

- 1. Federal Reimbursement claims are made on the basis of an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
- 2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
- 3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, <u>Fund Balance Reporting and Governmental Fund Type Definitions</u> requires inventory to be reported under the category of restricted. At February 28, 2019 the commodity inventory balance was \$3,163,155.

## Unaudited Explanation of Variances to the Monthly Financial Report for the Period Ending February 2019

**General Fund** 

Revenues (\$ in thousands)

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of February 2019, reimbursements to the General Fund through transfers-in amounted to \$120,531 consisting of \$20,000 from the Self-Insurance Health Fund, and \$63,888, \$22,524 and \$14,119 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

## Unaudited Monthly Financial Report for the Period Ending February 2019

#### Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

Fund Accounting The accounts of the School Board are organized on the basis of

funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund

balance, revenues and expenditures.

Revenues Increases in governmental fund type net current assets from

other than expenditure refunds and residual equity transfers.

Expenditures Decreases in net financial resources. Expenditures include

current operating expenses which require the current or future

use of net current assets, debt service, and capital outlays.

Federal Commodities Surplus food items distributed by the U.S. Department of

Agriculture.

Inventory The quantity of food, commodities and supplies acquired to

maintain the on-going needs of the Food Service Program.



#### **Anti-Discrimination Policy**

#### Federal and State Laws

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

<u>Title VII of the Civil Rights Act of 1964 as amended</u> - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

<u>Title IX of the Education Amendments of 1972</u> - prohibits discrimination on the basis of gender.

Age Discrimination in Employment Act of 1967 (ADEA) as amended - prohibits discrimination on the basis of age with respect to individuals who are at least 40.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

<u>Americans with Disabilities Act of 1990 (ADA)</u> - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

The Family and Medical Leave Act of 1993 (FMLA) - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to "eligible" employees for certain family and medical reasons.

<u>The Pregnancy Discrimination Act of 1978</u> - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

<u>Florida Educational Equity Act (FEEA)</u> - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

<u>Florida Civil Rights Act of 1992</u> - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

<u>Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA)</u> - prohibits discrimination against employees or applicants because of genetic information.

Boy Scouts of America Equal Access Act of 2002 – no public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

**Veterans** are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

#### In Addition:

School Board Policies 1362, 3362, 4362, and 5517 - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information contact:

Office of Civil Rights Compliance (CRC) Executive Director/Title IX Coordinator 155 N.E. 15th Street, Suite P104E Miami, Florida 33132

Phone: (305) 995-1580 TDD: (305) 995-2400 Email: <a href="mailto:crc@dadeschools.net">crc@dadeschools.net</a> Website: <a href="http://crc.dadeschools.net">http://crc.dadeschools.net</a>