

Office of Superintendent of Schools
Board Meeting of June 17, 2020

June 2, 2020

Financial Services
Mr. Ron Y. Steiger, Chief Financial Officer

**SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING
APRIL 2020**

COMMITTEE: FISCAL ACCOUNTABILITY & GOVERNMENT RELATIONS

**LINK TO STRATEGIC
BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES**

The Monthly Financial Report for the period ending April 2020 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending April 2020 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and file the Monthly Financial Report for the period ending April 2020.

Monthly Financial Report - Unaudited For the Period Ending April 2020

MIAMI-DADE COUNTY PUBLIC SCHOOLS



**Financial Services
Office of the Controller**

Board Meeting of June 17, 2020

Miami-Dade County Public Schools

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair

Dr. Steve Gallon III, Vice Chair

Dr. Dorothy Bendross-Mindingall

Ms. Susie V. Castillo

Dr. Lawrence S. Feldman

Dr. Martin Karp

Dr. Lubby Navarro

Dr. Marta Pérez Ms.

Mari Tere Rojas

Superintendent of Schools

Mr. Alberto M. Carvalho

Student Advisor

Mr. Christopher Badillo



THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
April 2020**

The Superintendent of Schools

Presents: The Monthly Financial Report for the period ending April and the forty-four weeks ending April 30, 2020 indicating appropriations in the 2019-20 budget, revenues and expenditures to date by funds and other related financial data.

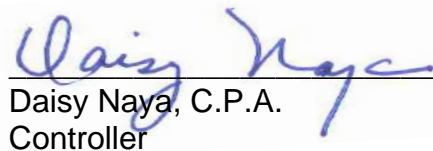
Recommends: The report be accepted and placed on file.

Respectfully submitted,




Alberto M. Carvalho
Superintendent

Prepared by:



Daisy Naya, C.P.A.
Controller

Reviewed by:



Ron Y. Steiger
Chief Financial Officer

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
April 2020**

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The School Board of Miami-Dade County, Florida
Statement of Operations (Unaudited)
GENERAL FUND (\$000)
Forty-four Weeks Ended April 30, 2020

Description	Adopted Budget	Amended Budget ⁽¹⁾	Current Month Actual	YTD Actual	% of YTD Actual to Amended Budget	Prior YTD Actual	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES								
STATE SOURCES	\$ 1,216,829	\$ 1,196,630	\$ 89,790	\$ 1,005,195	84%	\$ 1,002,918	\$ 2,277	0%
FEDERAL SOURCES	10,004	28,268	7,672	14,676	52%	10,033	4,643	46%
LOCAL SOURCES	1,872,605	1,860,432	54,381	1,710,106	92%	1,520,182	189,924	12%
TRANSFERS IN	189,036	189,036	4,997	146,187	77%	164,591	(18,404)	(11%)
TOTAL REVENUES	\$ 3,288,474	\$ 3,274,366	\$ 156,840	\$ 2,876,164	88%	\$ 2,697,724	\$ 178,440	7%
EXPENDITURES								
SCHOOL LEVEL SERVICES								
TEACHING (includes salaries, fringe benefits & other direct expenditures)	\$ 2,360,358	\$ 2,223,999	\$ 222,350	\$ 1,890,915	85%	\$ 1,749,140	\$ 141,775	8%
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)	132,387	148,714	13,239	119,768	81%	103,166	16,602	16%
TRANSPORTATION	69,328	75,388	7,553	64,180	85%	62,737	1,443	2%
TOTAL DIRECT SERVICES TO STUDENTS	\$ 2,562,073	\$ 2,448,101	\$ 243,142	\$ 2,074,863	85%	\$ 1,915,043	\$ 159,820	8%
CUSTODIAL & MAINTENANCE SERVICES (includes utilities)	361,044	418,274	31,606	348,252	83%	309,382	38,870	13%
SCHOOL ADMINISTRATION	181,905	175,101	14,397	140,880	80%	139,588	1,292	1%
COMMUNITY SERVICES	29,308	29,815	1,763	23,477	79%	25,575	(2,098)	(8%)
TOTAL SCHOOL LEVEL SERVICES	\$ 3,134,330	\$ 3,071,291	\$ 290,908	\$ 2,587,472	84%	\$ 2,389,588	\$ 197,884	8%
INSTRUCTIONAL SUPPORT SERVICES								
INSTRUCTION & CURRICULUM DEVELOPMENT	\$ 26,625	\$ 46,662	\$ 3,161	\$ 36,285	78%	\$ 33,058	\$ 3,227	10%
INSTRUCTIONAL STAFF TRAINING	7,062	8,542	720	6,884	81%	2,985	3,899	131%
INSTRUCTION RELATED TECHNOLOGY	39,275	35,864	2,919	28,901	80%	31,829	(3,028)	(10%)
TOTAL INSTRUCTIONAL SUPPORT SERVICES	\$ 72,962	\$ 91,068	\$ 6,800	\$ 71,970	79%	\$ 67,872	\$ 4,098	6%
TOTAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$ 3,207,292	\$ 3,162,359	\$ 297,708	\$ 2,659,442	84%	\$ 2,457,460	\$ 201,982	8%
BUSINESS SERVICES								
FISCAL SERVICES (includes accounting, budget, payroll, accounts payable & cash management)	\$ 11,280	\$ 12,590	\$ 888	\$ 9,460	75%	\$ 9,091	\$ 369	4%
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)	52,893	53,584	4,242	42,566	79%	41,458	1,108	3%
ADMINISTRATIVE TECHNOLOGY SERVICES	1,017	1,791	184	1,460	82%	1,828	(368)	(20%)
TOTAL BUSINESS SERVICES	\$ 65,190	\$ 67,965	\$ 5,314	\$ 53,486	79%	\$ 52,377	\$ 1,109	2%
CENTRAL ADMINISTRATION								
SCHOOL BOARD								
BOARD OFFICE	\$ 3,595	\$ 3,550	\$ 280	\$ 2,888	81%	\$ 2,842	\$ 46	2%
BOARD ATTORNEY	3,314	3,241	275	2,652	82%	2,568	84	3%
OTHER (includes inspector general & independent auditors)	1,343	10,706	6,088	7,298	68%	1,450	5,848	403%
GENERAL ADMINISTRATION								
SUPERINTENDENT'S OFFICE	1,364	1,364	95	870	64%	880	(10)	(1%)
OTHER GENERAL ADMINISTRATION	4,209	4,628	446	3,883	84%	3,341	542	16%
TOTAL CENTRAL ADMINISTRATION	\$ 13,825	\$ 23,489	\$ 7,184	\$ 17,591	75%	\$ 11,081	\$ 6,510	59%
SUB-TOTAL EXPENDITURES	\$ 3,286,307	\$ 3,253,813	\$ 310,206	\$ 2,730,519	84%	\$ 2,520,918	\$ 209,601	8%
FACILITIES & CAPITALIZED EQUIPMENT	-	184	-	-	0%	-	-	-
DEBT SERVICE (includes interest expense)	9,200	9,086	-	2,335	26%	117	2,218	1896%
TOTAL EXPENDITURES	\$ 3,295,507	\$ 3,263,083	\$ 310,206	\$ 2,732,854	84%	\$ 2,521,035	\$ 211,819	8%
Excess (Deficiency) of Revenues Over Expenditures	\$ (7,033)	\$ 11,283	\$ (153,366)	\$ 143,310		\$ 176,689	\$ (33,379)	
Beginning Fund Balance	243,457	243,457						
Less: Rebudgets, Reserves, Encumbrances & Commitments	(128,933)	(128,933)						
Unappropriated Fund Balance	\$ 107,491	\$ 125,807						

(1) This represents the budget as amended at the School Board meeting on May 20, 2020.
Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

**CAPITAL PROJECTS FUNDS
Forty-four Weeks Ended April 30, 2020**

Description	Adopted Budget 2018-19 ⁽³⁾	Amended Budget ⁽⁵⁾	Current Month Actual	Year-To-Date Actual 2018-19	%	Commitment and Encumbrance	Actual vs Amended Budget	%	Year-To-Date Actual 2017-18 ⁽⁴⁾	Difference Increase/ (Decrease)	% Increase/ (Decrease)	
REVENUES												
Local Optional Millage	\$ 489,014	\$ 489,014	\$ 13,803	\$ 447,058	(1)	91%	\$ (41,956)	(9%)	\$ 430,976	\$ 16,082	4%	
PECO Revenues	37,970	37,970	3,289	31,260		82%	(6,710)	(18%)	34,608	(3,348)	(10%)	
Interest	4,153	4,153	508	3,398		82%	(755)	(18%)	6,298	(2,900)	(46%)	
Transfers-in (Interfund)	-	-	-	-		-	-	-	-	-	-	
Sale of Bonds and Other Revenues	286,500	286,522	-	27,677		10%	(258,845)	(90%)	-	27,677	-	
Misc Revenue	46,682	53,830	1,152	20,836		39%	(32,994)	(61%)	45,805	(24,969)	(55%)	
Total	\$ 864,319	\$ 871,489	\$ 18,752	\$ 530,229		61%	\$ (341,260)	(39%)	\$ 517,687	\$ 12,542	2%	
Beginning Fund Balance	520,116	520,116										
Total Beginning Fund Balance & Budgeted Revenues	\$ 1,384,435	\$ 1,391,605										
EXPENDITURES												
Sites/Site Improvements	\$ 25,647	\$ 38,411	\$ 967	\$ 10,527	(2)	27%	\$ 4,702	\$ 18,925	49%	\$ 5,928	\$ 4,599	78%
Buildings & Additions	254,863	254,726	4,670	43,787	(2)	17%	42,607	167,009	66%	44,037	(250)	(1%)
Renovations	596,624	592,475	7,708	68,742	(2)	12%	61,727	463,674	78%	80,397	(11,655)	(14%)
Original & Additional Equipment	49,925	51,562	5,341	21,294	(2)	41%	18,266	10,966	21%	10,107	11,187	111%
Other	2,680	2,212	6	279		13%	2,446	(513)	(23%)	1,547	(1,268)	(82%)
Transfers-out	431,633	428,144	55,596	362,042		85%	-	66,102	15%	350,668	11,374	3%
Total	\$ 1,361,372	\$ 1,367,530	\$ 74,288	\$ 506,671		37%	\$ 129,748	\$ 726,163	53%	\$ 492,684	\$ 13,987	3%
Excess (Deficiency) of Revenues Over Expenditures	(497,053)	(496,041)	\$ (55,536)	\$ 23,558					\$ 25,003	\$ (1,445)		
Projected Ending Balance	\$ 23,063	\$ 24,075										

(1)-(2) Refer to accompanying "Notes to Monthly Financial Report."

(3) This represents the adopted budget approved by the School Board on September 4, 2019.

(4) The Statement of Operations is shown with comparative totals for fiscal year 2018-19.

(5) This represents the budget as amended at the School Board meeting on May 20, 2020.

Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

FOOD SERVICE FUND

Forty-four Weeks Ended April 30, 2020

Description	Adopted	Amended	Current	Year-To-Date	Projected		Variance	Year-To-Date		Difference	%	
	2019-20	2019-20	Month	Actual	Annual	%	Favorable	Actual	Increase/	Increase/		
	Budget ⁽⁵⁾	Budget ⁽⁶⁾	Actual	2019-20	%	%	(Unfavorable)	2018-19 ⁽⁴⁾	(Decrease)	(Decrease)		
REVENUES												
Local Sources:												
Food Sales	\$ 15,400	\$ 11,946	\$ -	\$ 11,946	100%	\$ 11,946	100%	\$ -	0%	\$ 13,558	\$ (1,612)	(12%)
Interest	112	112	1	43	38%	112	100%	-	0%	93	(50)	(54%)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Local Sources	15,512	12,058	1	11,989	99%	12,058	100%	-	0%	13,651	(1,662)	(12%)
State Sources:												
State Reimbursements	2,054	1,819	246	1,516	83%	1,819	100%	-	0%	1,711	(195)	(11%)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total State Sources	2,054	1,819	246	1,516	83%	1,819	100%	-	0%	1,711	(195)	(11%)
Federal Sources:												
Federal Reimbursement	130,218	105,114	4,998	98,112 (1)	93%	105,114	100%	-	0%	113,144	(15,032)	(13%)
Value of Fed. Commodities Received	10,000	10,500	283	10,640 (3)	101%	10,640	101%	140	1%	9,397	1,243	13%
Cash in Lieu of Donated Foods	1,125	780	-	778	100%	780	100%	-	0%	956	(178)	(19%)
Commodity Rebate	25	20	-	1	5%	20	100%	-	0%	16	(15)	(94%)
Total Federal Sources	141,368	116,414	5,281	109,531	94%	116,554	100%	140	0%	123,513	(13,982)	(11%)
Total Revenues	\$ 158,934	\$ 130,291	\$ 5,528	\$ 123,036	94%	\$ 130,431	100%	\$ 140	0%	\$ 138,875	\$ (15,839)	(11%)
Beginning Fund Balance	32,750	32,750				32,750	100%					
Beginning Fund Balance & Budgeted/Projected Revenue	191,684	163,041				163,181	100%					
EXPENDITURES												
Cost of Goods Used:												
Purchased Foods	\$ 63,770	\$ 50,023	\$ 1,518	\$ 45,732 (2)	91%	\$ 50,023	100%	\$ -	0%	\$ 53,191	\$ (7,459)	(14%)
Federal Commodities	9,677	9,677	571	9,199 (2) (3)	95%	9,677	100%	-	0%	9,162	37	0%
Other Nonfood Supplies	3,000	3,000	112	2,609 (2)	87%	3,000	100%	-	0%	2,638	(29)	(1%)
Salaries	53,143	52,143	3,792	42,956 (8) (7)	82%	52,143	100%	-	0%	42,905	51	0%
Fringes	25,706	25,509	1,892	20,390 (8) (7)	80%	25,509	100%	-	0%	20,732	(342)	(2%)
Energy Services	5,999	5,716	261	4,747	83%	5,716	100%	-	0%	4,995	(248)	(5%)
Purchased Services	6,304	6,124	235	5,045 (8)	82%	6,124	100%	-	0%	5,260	(215)	(4%)
Material & Supplies	553	600	20	574	96%	600	100%	-	0%	586	(12)	(2%)
Capital Outlay	2,500	2,250	-	2,167	96%	2,250	100%	-	0%	3,928	(1,761)	(45%)
Indirect Cost	2,857	2,840	215	2,220	78%	2,840	100%	-	0%	2,200	20	1%
Total Expenditures	\$ 173,509	\$ 157,882	\$ 8,616	\$ 135,639	86%	\$ 157,882	100%	\$ -	0%	\$ 145,597	\$ (9,958)	(7%)
Excess (Deficiency) of Revenues Over Expenditures	\$ (14,575)	\$ (27,591)	\$ (3,088)	\$ (12,603)		\$ (27,451)				\$ (6,722)	\$ (5,881)	
Ending Restricted Fund Balance	\$ 18,175	\$ 5,159				\$ 5,299						

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".

(4) The Statement of Operations is shown with comparative totals for fiscal year 2018-19.

(5) This represents the adopted budget approved by the School Board on September 4, 2019.

(6) This represents the budget as amended at the School Board meeting on May 20, 2020.

(7) In accordance with the Budget Executive Summary, included in these categories is \$7,000,000 of custodial expenditures transferred from the General Fund, allocated \$4,616,318 to salaries and \$2,383,682 to fringes.

(8) Included in these categories is \$1,598,331 of maintenance chargebacks allocated \$618,418 to salaries, \$121,334 to fringes and \$858,579 to purchased services.

Sources: Offices of the Controller, Budget Management and Food & Nutrition.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending April 2020**

General Fund

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending April 30, 2020:

	Commitments	Encumbrances	Totals
Employee Benefits	\$ -	\$ 135,218	\$ 135,218
Purchased Services	3,045,492	184,987,064	188,032,556
Energy Services	25,000	37,480,517	37,505,517
Materials & Supplies	227,812	3,480,965	3,708,777
Capital Outlay	360,952	11,503,865	11,864,817
Other	-	5,358,263	5,358,263
Total	\$ 3,659,256	\$ 242,945,892	\$ 246,605,148

Capital Projects Funds

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. Retainage accruals are reported under the following expenditure categories for the period ending April 30, 2020:

Buildings and Additions	\$	7,288,280
Land		-
Improvements Other Than Buildings		761,933
Renovations		11,212,817
Equipment		-
Total	\$	19,263,030

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending April 2020**

Food Service Fund

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

Due to the COVID-19 pandemic, and as recommended by the Florida Department of Education, Miami-Dade County Public Schools (M-DCPS) school sites were closed on March 13, 2020 and will remain closed through the end of the school year. During this period of school closures, the Department of Food and Nutrition is distributing school breakfast and lunch meals under the Summer Food Service Program through a waiver from the United States Department of Agriculture (USDA).

Net encumbrances as of month end amounted to \$1,124,318 of which \$596,721 is attributable to Capital Outlay; \$68,093 attributable to Materials and Supplies; and \$459,504 is attributable to Purchased Services.

1. Federal Reimbursement claims are made on the basis of an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions requires inventory to be reported under the category of restricted. At April 30, 2020 the commodity inventory balance was \$3,277,770.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Explanation of Variances to the Monthly Financial Report
for the Period Ending April 2020**

General Fund

**Revenues
(\$ in thousands)**

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of April 2020, reimbursements to the General Fund through transfers-in amounted to \$146,187 consisting of \$97,553, \$31,260 and \$17,374 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
April 2020**

Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

Fund Accounting	The accounts of the School Board are organized on the basis of funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund balance, revenues and expenditures.
Revenues	Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
Expenditures	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.
Federal Commodities	Surplus food items distributed by the U.S. Department of Agriculture.
Inventory	The quantity of food, commodities and supplies acquired to maintain the on-going needs of the Food Service Program.

Anti-Discrimination Policy

Federal and State Laws

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

Title VII of the Civil Rights Act of 1964 as amended - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

Title IX of the Education Amendments of 1972 - prohibits discrimination on the basis of gender.

Age Discrimination in Employment Act of 1967 (ADEA) as amended - prohibits discrimination on the basis of age with respect to individuals who are at least 40.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

Americans with Disabilities Act of 1990 (ADA) - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

The Family and Medical Leave Act of 1993 (FMLA) - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to "eligible" employees for certain family and medical reasons.

The Pregnancy Discrimination Act of 1978 - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

Florida Educational Equity Act (FEEA) - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

Florida Civil Rights Act of 1992 - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) - prohibits discrimination against employees or applicants because of genetic information.

Boy Scouts of America Equal Access Act of 2002 – no public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

Veterans are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

In Addition:

School Board Policies 1362, 3362, 4362, and 5517 - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information contact:

Office of Civil Rights Compliance (CRC)
Executive Director/Title IX Coordinator
155 N.E. 15th Street, Suite P104E
Miami, Florida 33132
Phone: (305) 995-1580 TDD: (305) 995-2400
Email: crc@dadeschools.net Website: <http://crc.dadeschools.net>