

Office of Superintendent of Schools
Board Meeting of April 21, 2021

April 6, 2021

Financial Services
Mr. Ron Y. Steiger, Chief Financial Officer

**SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING
FEBRUARY 2021**

COMMITTEE: FISCAL ACCOUNTABILITY & GOVERNMENT RELATIONS

**LINK TO STRATEGIC
BLUEPRINT: EFFECTIVE AND SUSTAINABLE BUSINESS PRACTICES**

The Monthly Financial Report for the period ending February 2021 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending February 2021 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and file the Monthly Financial Report for the period ending February 2021.

E-1

Monthly Financial Report - Unaudited For the Period Ending February 2021

MIAMI-DADE COUNTY PUBLIC SCHOOLS



**Financial Services
Office of the Controller**

Board Meeting of April 21, 2021

Miami-Dade County Public Schools

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair

Dr. Steve Gallon III, Vice Chair

Ms. Lucia Baez-Geller

Dr. Dorothy Bendross-Mindingall

Ms. Christi Fraga

Dr. Lubby Navarro

Dr. Marta Pérez

Ms. Mari Tere Rojas

Ms. Luisa Santos

Superintendent of Schools

Mr. Alberto M. Carvalho

Student Advisor

Ms. Maria Martinez



THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

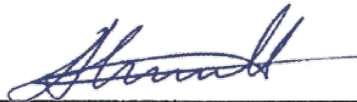
Unaudited
Monthly Financial Report for the Period Ending
February 2021

The Superintendent of Schools

Presents: The Monthly Financial Report for the period ending February and the thirty-five weeks ending February 28, 2021 indicating appropriations in the 2020-21 budget, revenues and expenditures to date by funds and other related financial data.

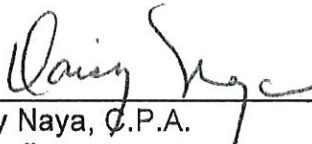
Recommends: The report be accepted and placed on file.

Respectfully submitted,



Alberto M. Carvalho
Superintendent

Prepared by:



Daisy Naya, C.P.A.
Controller

Reviewed by:



Ron Y. Steiger
Chief Financial Officer

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
February 2021**

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The School Board of Miami-Dade County, Florida
Statement of Operations (Unaudited)
GENERAL FUND (\$000)
Thirty-five Weeks Ended February 28, 2021

Description	Adopted Budget	Amended Budget ⁽¹⁾	Current Month Actual	YTD Actual	% of YTD Actual to Amended Budget	Prior YTD Actual	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES								
STATE SOURCES	\$ 1,217,484	\$ 1,211,612	\$ 136,265	\$ 808,820	67%	\$ 817,164	\$ (8,344)	(1%)
FEDERAL SOURCES	18,221	28,064	2,156	5,856	21%	4,544	1,312	29%
LOCAL SOURCES	1,902,705	1,884,026	62,714	1,635,052	87%	1,617,585	17,467	1%
TRANSFERS IN	200,935	201,743	5,415	117,784	58%	110,305	7,479	7%
TOTAL REVENUES	\$ 3,339,345	\$ 3,325,445	\$ 206,550	\$ 2,567,512	77%	\$ 2,549,598	\$ 17,914	1%
EXPENDITURES								
SCHOOL LEVEL SERVICES								
TEACHING (includes salaries, fringe benefits & other direct expenditures)	\$ 2,268,187	\$ 2,292,649	\$ 180,278	\$ 1,399,025	61%	\$ 1,460,739	\$ (61,714)	(4%)
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)	136,964	145,302	12,503	97,057	67%	93,493	3,564	4%
TRANSPORTATION	71,413	64,488	6,205	42,829	66%	50,160	(7,331)	(15%)
TOTAL DIRECT SERVICES TO STUDENTS	\$ 2,476,564	\$ 2,502,439	\$ 198,986	\$ 1,538,911	61%	\$ 1,604,392	\$ (65,481)	(4%)
CUSTODIAL & MAINTENANCE SERVICES (includes utilities)	434,344	442,689	35,049	278,669	63%	280,866	(2,197)	(1%)
SCHOOL ADMINISTRATION	184,594	166,847	13,786	110,760	66%	111,961	(1,201)	(1%)
COMMUNITY SERVICES	29,649	11,795	1,702	9,565	81%	19,548	(9,983)	(51%)
TOTAL SCHOOL LEVEL SERVICES	\$ 3,125,151	\$ 3,123,770	\$ 249,523	\$ 1,937,905	62%	\$ 2,016,767	\$ (78,862)	(4%)
INSTRUCTIONAL SUPPORT SERVICES								
INSTRUCTION & CURRICULUM DEVELOPMENT	\$ 73,714	\$ 45,559	\$ 3,492	\$ 26,911	59%	\$ 30,842	\$ (3,931)	(13%)
INSTRUCTIONAL STAFF TRAINING	8,162	9,225	639	5,785	63%	5,558	227	4%
INSTRUCTION RELATED TECHNOLOGY	38,527	36,406	2,741	23,651	65%	23,088	563	2%
TOTAL INSTRUCTIONAL SUPPORT SERVICES	\$ 120,403	\$ 91,190	\$ 6,872	\$ 56,347	62%	\$ 59,488	\$ (3,141)	(5%)
TOTAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$ 3,245,554	\$ 3,214,960	\$ 256,395	\$ 1,994,252	62%	\$ 2,076,255	\$ (82,003)	(4%)
BUSINESS SERVICES								
FISCAL SERVICES (includes accounting, budget, payroll, accounts payable & cash management)	\$ 13,507	\$ 13,263	\$ 1,176	\$ 7,805	59%	\$ 7,735	\$ 70	1%
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)	56,289	64,374	3,652	32,175	50%	34,715	(2,540)	(7%)
ADMINISTRATIVE TECHNOLOGY SERVICES	1,292	1,203	68	728	61%	1,205	(477)	(40%)
TOTAL BUSINESS SERVICES	\$ 71,088	\$ 78,840	\$ 4,896	\$ 40,708	52%	\$ 43,655	\$ (2,947)	(7%)
CENTRAL ADMINISTRATION								
SCHOOL BOARD								
BOARD OFFICE	\$ 3,675	\$ 3,675	\$ 288	\$ 2,534	69%	\$ 2,336	\$ 198	8%
BOARD ATTORNEY	3,492	3,492	266	2,150	62%	2,107	43	2%
OTHER (includes inspector general & independent auditors)	1,518	1,909	174	1,070	56%	1,133	(63)	(6%)
GENERAL ADMINISTRATION								
SUPERINTENDENT'S OFFICE	1,359	1,359	91	741	55%	670	71	11%
OTHER GENERAL ADMINISTRATION	4,340	5,287	353	3,233	61%	3,017	216	7%
TOTAL CENTRAL ADMINISTRATION	\$ 14,384	\$ 15,722	\$ 1,172	\$ 9,728	62%	\$ 9,263	\$ 465	5%
SUB-TOTAL EXPENDITURES	\$ 3,331,026	\$ 3,309,522	\$ 262,463	\$ 2,044,688	62%	\$ 2,129,173	\$ (84,485)	(4%)
FACILITIES & CAPITALIZED EQUIPMENT	42,890	40,878	3,798	28,551	70%	-	28,551	-
DEBT SERVICE (includes interest expense)	5,400	5,400	55	164	3%	143	21	15%
TOTAL EXPENDITURES	\$ 3,379,316	\$ 3,355,800	\$ 266,316	\$ 2,073,403	62%	\$ 2,129,316	\$ (55,913)	(3%)
Excess (Deficiency) of Revenues Over Expenditures	\$ (39,971)	\$ (30,355)	\$ (59,766)	\$ 494,109		\$ 420,282	\$ 73,827	
Beginning Fund Balance	246,931	246,794						
Less: Rebudgets, Reserves, Encumbrances & Commitments	(71,091)	(71,091)						
Unappropriated Fund Balance	\$ 135,869	\$ 145,348						

(1) This represents the budget as amended at the School Board meeting on February 10, 2021.
Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

**CAPITAL PROJECTS FUNDS
Thirty-five Weeks Ended February 28, 2021**

Description	Adopted Budget 2020-21 ⁽³⁾	Amended Budget ⁽⁵⁾	Current Month Actual	Year-To-Date Actual 2020-21	%	Commitment and Encumbrance	Actual vs Amended Budget	%	Year-To-Date Actual 2019-20 ⁽⁴⁾	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES											
Local Optional Millage	\$ 508,584	\$ 508,584	\$ 16,125	\$ 444,319 (1)	87%	N/A	\$ (64,265)	(13%)	\$ 424,411	\$ 19,908	5%
PECO Revenues	40,704	40,704	3,701	27,144	67%	N/A	(13,560)	(33%)	24,682	2,462	10%
Interest	1,924	1,161	95	934	80%	N/A	(227)	(20%)	2,322	(1,388)	(60%)
Transfers-in (Interfund)	-	-	-	-	-	N/A	-	-	-	-	-
Sale of Bonds and Other Revenues	270,800	270,800	-	-	0%	N/A	(270,800)	(100%)	24,721	(24,721)	(100%)
Misc Revenue	65,299	68,925	940	32,499	47%	N/A	(36,426)	(53%)	19,595	12,904	66%
Total	\$ 887,311	\$ 890,174	\$ 20,861	\$ 504,896	57%	N/A	\$ (385,278)	(43%)	\$ 495,731	\$ 9,165	2%
Beginning Fund Balance	482,964	482,211									
Total Beginning Fund Balance & Budgeted Revenues	\$ 1,370,275	\$ 1,372,385									
EXPENDITURES											
Sites/Site Improvements	\$ 32,582	\$ 32,213	\$ 514	\$ 5,629 (2)	17%	\$ 8,541	\$ 18,043	56%	\$ 9,251	\$ (3,622)	(39%)
Buildings & Additions	256,856	256,215	4,975	46,327 (2)	18%	38,828	171,060	67%	36,694	9,633	26%
Renovations	588,619	587,167	8,224	55,359 (2)	9%	98,160	433,648	74%	55,511	(152)	(0%)
Original & Additional Equipment	20,479	24,668	494	4,352 (2)	18%	4,301	16,015	65%	12,657	(8,305)	(66%)
Other	2,260	2,260	-	-	0%	260	2,000	88%	267	(267)	(100%)
Transfers-out	449,718	450,527	5,415	255,305	57%	-	195,222	43%	271,889	(16,584)	(6%)
Total	\$ 1,350,514	\$ 1,353,050	\$ 19,622	\$ 366,972	27%	\$ 150,090	\$ 835,988	62%	\$ 386,269	\$ (19,297)	(5%)
Excess (Deficiency) of Revenues Over Expenditures	(463,203)	(462,876)	\$ 1,239	\$ 137,924							
Projected Ending Balance	\$ 19,761	\$ 19,335									

**Current
Available
Balance**

(1)-(2) Refer to accompanying "Notes to Monthly Financial Report."
(3) This represents the adopted budget approved by the School Board on September 9, 2020.
(4) The Statement of Operations is shown with comparative totals for fiscal year 2019-20.
(5) This represents the budget as amended at the School Board meeting on February 10, 2021.
Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

**FOOD SERVICE FUND
Thirty-five Weeks Ended February 28, 2021**

Description	Adopted	Amended	Current	Year-To-Date	Projected		Variance		Year-To-Date	Difference	%	
	2020-21 Budget ⁽⁵⁾	2020-21 Budget ⁽⁶⁾	Month Actual	Actual 2020-21	% Annual	%	Favorable (Unfavorable)	%	Actual 2019-20 ⁽⁴⁾	Increase/ (Decrease)	Increase/ (Decrease)	
REVENUES												
Local Sources:												
Food Sales	\$ 12,000	\$ 350	\$ 35	\$ 257	73%	\$ 350	100%	\$ -	0%	\$ 10,955	\$ (10,698)	(98%)
Interest	52	12	-	3	25%	12	100%	-	0%	38	(35)	(92%)
Other	-	200	12	218	109%	218	109%	18	9%	-	218	-
Total Local Sources	12,052	562	47	478	85%	580	103%	18	3%	10,993	(10,515)	(96%)
State Sources:												
State Reimbursements	1,819	1,819	124	992	55%	1,819	100%	-	0%	1,213	(221)	(18%)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total State Sources	1,819	1,819	124	992	55%	1,819	100%	-	0%	1,213	(221)	(18%)
Federal Sources:												
Federal Reimbursement	125,218	103,000	13,944	61,483 (1)	60%	103,000	100%	-	0%	85,220	(23,737)	(28%)
Value of Fed. Commodities Received	10,500	7,500	687	6,965 (3)	93%	7,500	100%	-	0%	10,017	(3,052)	(30%)
Cash in Lieu of Donated Foods	700	200	162	266	133%	266	133%	66	33%	722	(456)	(63%)
Commodity Rebate	50	100	1	46	46%	100	100%	-	0%	1	45	4500%
Total Federal Sources	136,468	110,800	14,794	68,760	62%	110,866	100%	66	0%	95,960	(27,200)	(28%)
Total Revenues	\$ 150,339	\$ 113,181	\$ 14,965	\$ 70,230	62%	\$ 113,265	100%	\$ 84	0%	\$ 108,166	\$ (37,936)	(35%)
Beginning Fund Balance	14,504	14,504				14,504	100%					
Beginning Fund Balance & Budgeted/Projected Revenue	164,843	127,685				127,769	100%					
EXPENDITURES												
Cost of Goods Used:												
Purchased Foods	\$ 60,350	\$ 32,700	\$ 4,376	\$ 20,759 (2)	63%	\$ 32,700	100%	\$ -	0%	\$ 40,531	\$ (19,772)	(49%)
Federal Commodities	10,000	7,500	1,295	5,898 (2) (3)	79%	7,500	100%	-	0%	8,006	(2,108)	(26%)
Other Nonfood Supplies	3,000	1,500	386	1,460 (2)	97%	1,500	100%	-	0%	2,245	(785)	(35%)
Salaries	43,326	40,918	4,109	27,025 (7)	66%	40,918	100%	-	0%	34,613	(7,588)	(22%)
Fringes	24,742	23,500	2,158	14,853 (7)	63%	23,500	100%	-	0%	16,472	(1,619)	(10%)
Energy Services	5,999	5,519	461	3,652	66%	5,519	100%	-	0%	3,989	(337)	(8%)
Purchased Services	6,250	5,061	339	3,078 (7)	61%	5,061	100%	-	0%	4,174	(1,096)	(26%)
Material & Supplies	1,038	1,188	79	591	50%	1,188	100%	-	0%	534	57	11%
Capital Outlay	1,500	750	37	490	65%	750	100%	-	0%	1,962	(1,472)	(75%)
Indirect Cost	2,623	2,445	231	1,593	65%	2,445	100%	-	0%	1,754	(161)	(9%)
Total Expenditures	\$ 158,828	\$ 121,081	\$ 13,471	\$ 79,399	66%	\$ 121,081	100%	\$ -	0%	\$ 114,280	\$ (34,881)	(31%)
Excess (Deficiency) of Revenues Over Expenditures	\$ (8,489)	\$ (7,900)	\$ 1,494	\$ (9,169)		\$ (7,816)				\$ (6,114)	\$ (3,055)	
Ending Restricted Fund Balance	\$ 6,015	\$ 6,604				\$ 6,688						

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".

(4) The Statement of Operations is shown with comparative totals for fiscal year 2019-20.

(5) This represents the adopted budget approved by the School Board on September 9, 2020.

(6) This represents the Budget as amended at the School Board meeting on February 10, 2021.

(7) Included in these categories is \$838,329 of maintenance chargebacks allocated \$390,548 to salaries, \$81,898 to fringes and \$365,883 to purchased services.

Sources: Offices of the Controller, Budget Management and Food & Nutrition.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending February 2021**

General Fund

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending February 28, 2021.

	Commitments	Encumbrances	Totals
Employee Benefits	\$ 4,900	\$ 350,246	\$ 355,146
Purchased Services	7,393,261	278,060,020	285,453,281
Energy Services	-	34,709,507	34,709,507
Materials & Supplies	434,130	2,581,702	3,015,832
Capital Outlay	1,297,698	4,643,064	5,940,762
Other	56,303	2,674,607	2,730,910
Total	\$ 9,186,292	\$ 323,019,146	\$ 332,205,438

Capital Projects Funds

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. Retainage accruals are reported under the following expenditure categories for the period ending February 28, 2021:

Buildings and Additions	\$	8,145,204
Land		-
Improvements Other Than Buildings		767,017
Renovations		10,365,642
Equipment		-
Total	\$	19,277,863

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending February 2021**

Food Service Fund

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

Due to the COVID-19 pandemic, and as recommended by the Florida Department of Education, Miami-Dade County Public Schools' (M-DCPS) school sites were closed on March 13, 2020 until October 05, 2020 when schools began staggered reopening for students wishing to return to the physical schoolhouse by October 09, 2020. Throughout this period, the Department of Food and Nutrition has been distributing school breakfast and lunch meals under the Summer Food Service Program (SFSP) through a waiver from the United States Department of Agriculture (USDA) which is to remain in effect until the end of the 2020-2021 school year.

Net encumbrances as of month end amounted to \$1,076,755 of which \$323,217 is attributable to Capital Outlay; \$68,055 is attributable to Material and Supplies; and \$685,483 is attributable to Purchased Services.

1. Federal Reimbursement claims are made based on an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions requires inventory to be reported under the category of nonspendable. At February 28, 2021 the commodity inventory balance was \$4,544,553.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Explanation of Variances to the Monthly Financial Report
for the Period Ending February 2021**

General Fund

**Revenues
(\$ in thousands)**

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of February 2021, reimbursements to the General Fund through transfers-in amounted to \$117,784 consisting of \$75,112, \$28,551, and \$14,121 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

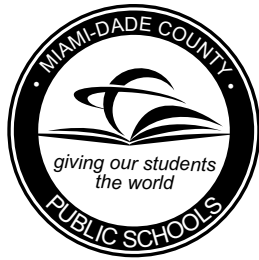
THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
February 2021**

Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

Fund Accounting	The accounts of the School Board are organized on the basis of funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund balance, revenues and expenditures.
Revenues	Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
Expenditures	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.
Federal Commodities	Surplus food items distributed by the U.S. Department of Agriculture.
Inventory	The quantity of food, commodities and supplies acquired to maintain the on-going needs of the Food Service Program.



Anti-Discrimination Policy

Federal and State Laws

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

Title VII of the Civil Rights Act of 1964 as amended - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

Title IX of the Education Amendments of 1972 - prohibits discrimination on the basis of gender.

Age Discrimination in Employment Act of 1967 (ADEA) as amended - prohibits discrimination on the basis of age with respect to individuals who are at least 40.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

Americans with Disabilities Act of 1990 (ADA) - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

The Family and Medical Leave Act of 1993 (FMLA) - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to "eligible" employees for certain family and medical reasons.

The Pregnancy Discrimination Act of 1978 - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

Florida Educational Equity Act (FEEA) - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

Florida Civil Rights Act of 1992 - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) - prohibits discrimination against employees or applicants because of genetic information.

Boy Scouts of America Equal Access Act of 2002 – no public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

Veterans are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

In Addition:

School Board Policies 1362, 3362, 4362, and 5517 - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of sex, race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information contact:

Office of Civil Rights Compliance (CRC)
Executive Director/Title IX Coordinator
155 N.E. 15th Street, Suite P104E
Miami, Florida 33132
Phone: (305) 995-1580 TDD: (305) 995-2400
Email: crc@dadeschools.net Website: <http://crc.dadeschools.net>