

Office of Superintendent of Schools
Board Meeting of July 20, 2022

July 6, 2022

Financial Services
Mr. Ron Y. Steiger, Chief Financial Officer

**SUBJECT: MONTHLY FINANCIAL REPORT FOR THE PERIOD ENDING
MAY 2022**

COMMITTEE: FISCAL ACCOUNTABILITY & GOVERNMENT RELATIONS

**LINK TO STRATEGIC
PLAN: EFFECTIVE AND SUSTAINABLE OPERATIONAL PRACTICES**

The Monthly Financial Report for the period ending May 2022 is presented to the Board.

The report contains the Statement of Operations for the General, Food Service, and Capital Projects Funds. Copies of the attached Monthly Financial Report for the period ending May 2022 will be placed on file in the Office of the Recording Secretary to the School Board and in the Citizen Information Center.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, receive and file the Monthly Financial Report for the period ending May 2022.

E-1

Monthly Financial Report - Unaudited For the Period Ending May 2022

MIAMI-DADE COUNTY PUBLIC SCHOOLS



**Financial Services
Office of the Controller**

Board Meeting of July 20, 2022

Miami-Dade County Public Schools

The School Board of Miami-Dade County, Florida

Ms. Perla Tabares Hantman, Chair

Dr. Steve Gallon III, Vice Chair

Ms. Lucia Baez-Geller

Dr. Dorothy Bendross-Mindingall

Ms. Christi Fraga

Dr. Lubby Navarro

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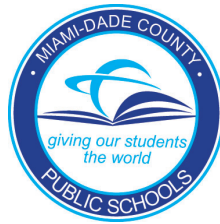
Ms. Luisa Santos

Superintendent of Schools

Dr. Jose L. Dotres

Student Advisor

Ms. Cori'Anna White



THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA


**Unaudited
Monthly Financial Report for the Period Ending
May 2022**

The Superintendent of Schools

Presents: The Monthly Financial Report for the period ending May and the forty-eight weeks ending May 31, 2022 indicating appropriations in the 2021-22 budget, revenues and expenditures to date by funds and other related financial data.

Recommends: The report be accepted and placed on file.

Respectfully submitted,



Jose L. Dotres, Ed.D.
Superintendent

Prepared by:



Daisy Naya, C.P.A.
Controller

Reviewed by:



Ron Y. Steiger
Chief Financial Officer

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
May 2022**

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The School Board of Miami-Dade County, Florida
Statement of Operations (Unaudited)
GENERAL FUND (\$000)
Forty-eight Weeks Ended May 31, 2022

Description	Adopted Budget	Amended Budget ⁽¹⁾	Current Month Actual	YTD Actual	% of YTD Actual to Amended Budget	Prior YTD Actual	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES								
STATE SOURCES	\$ 1,133,640	\$ 1,024,300	\$ 82,897	\$ 951,447	93%	\$ 1,088,857	\$ (137,410)	(13%)
FEDERAL SOURCES	15,095	15,525	515	4,492	29%	11,140	(6,648)	(60%)
LOCAL SOURCES	1,929,812	1,925,590	18,912	1,838,598	95%	1,770,229	68,369	4%
TRANSFERS IN	202,284	204,341	4,496	151,167	74%	160,114	(8,947)	(6%)
TOTAL REVENUES	\$ 3,280,831	\$ 3,169,756	\$ 106,820	\$ 2,945,704	93%	\$ 3,030,340	\$ (84,636)	(3%)
EXPENDITURES								
SCHOOL LEVEL SERVICES								
TEACHING (includes salaries, fringe benefits & other direct expenditures)	\$ 2,419,403	\$ 2,170,738	\$ 212,930	\$ 2,060,173	95%	\$ 2,013,469	\$ 46,704	2%
STUDENT SERVICES (includes counselors, psychologists & visiting teachers)	133,521	154,125	13,707	140,859	91%	137,661	3,198	2%
TRANSPORTATION	70,898	71,176	7,202	68,235	96%	60,598	7,637	13%
TOTAL DIRECT SERVICES TO STUDENTS	\$ 2,623,822	\$ 2,396,039	\$ 233,839	\$ 2,269,267	95%	\$ 2,211,728	\$ 57,539	3%
CUSTODIAL & MAINTENANCE SERVICES (includes utilities)	371,053	419,184	38,184	390,863	93%	384,979	5,884	2%
SCHOOL ADMINISTRATION	192,591	173,613	15,118	160,161	92%	155,342	4,819	3%
COMMUNITY SERVICES	29,812	20,516	1,579	19,644	96%	14,972	4,672	31%
TOTAL SCHOOL LEVEL SERVICES	\$ 3,217,278	\$ 3,009,352	\$ 288,720	\$ 2,839,935	94%	\$ 2,767,021	\$ 72,914	3%
INSTRUCTIONAL SUPPORT SERVICES								
INSTRUCTION & CURRICULUM DEVELOPMENT	\$ 35,694	\$ 50,760	\$ 2,485	\$ 38,233	75%	\$ 38,202	\$ 31	0%
INSTRUCTIONAL STAFF TRAINING	9,755	11,314	756	9,024	80%	7,695	1,329	17%
INSTRUCTION RELATED TECHNOLOGY	39,112	36,025	2,931	32,866	91%	32,372	494	2%
TOTAL INSTRUCTIONAL SUPPORT SERVICES	\$ 84,561	\$ 98,099	\$ 6,172	\$ 80,123	82%	\$ 78,269	\$ 1,854	2%
TOTAL SCHOOL LEVEL & INSTRUCTIONAL EXPENDITURES	\$ 3,301,839	\$ 3,107,451	\$ 294,892	\$ 2,920,058	94%	\$ 2,845,290	\$ 74,768	3%
BUSINESS SERVICES								
FISCAL SERVICES (includes accounting, budget, payroll, accounts payable & cash management)	\$ 11,448	\$ 15,483	\$ 913	\$ 11,923	77%	\$ 10,720	\$ 1,203	11%
CENTRAL SERVICES (includes purchasing, personnel, risk management & warehouse services)	48,763	54,253	3,688	46,394	86%	42,500	3,894	9%
ADMINISTRATIVE TECHNOLOGY SERVICES	1,159	1,582	155	1,432	91%	1,104	328	30%
TOTAL BUSINESS SERVICES	\$ 61,370	\$ 71,318	\$ 4,756	\$ 59,749	84%	\$ 54,324	\$ 5,425	10%
CENTRAL ADMINISTRATION								
SCHOOL BOARD								
BOARD OFFICE	\$ 3,792	\$ 3,796	\$ 303	\$ 3,478	92%	\$ 3,445	\$ 33	1%
BOARD ATTORNEY	3,564	3,683	258	3,105	84%	2,915	190	7%
OTHER (includes inspector general & independent auditors)	1,391	1,809	278	1,382	76%	1,381	1	0%
GENERAL ADMINISTRATION								
SUPERINTENDENT'S OFFICE	1,102	1,105	100	881	80%	1,029	(148)	(14%)
OTHER GENERAL ADMINISTRATION	3,714	5,400	421	5,050	94%	4,333	717	17%
TOTAL CENTRAL ADMINISTRATION	\$ 13,563	\$ 15,793	\$ 1,360	\$ 13,896	88%	\$ 13,103	\$ 793	6%
SUB-TOTAL EXPENDITURES	\$ 3,376,772	\$ 3,194,562	\$ 301,008	\$ 2,993,703	94%	\$ 2,912,717	\$ 80,986	3%
FACILITIES & CAPITALIZED EQUIPMENT	43,081	40,973	3,667	40,759	99%	39,797	962	2%
DEBT SERVICE (includes interest expense)	5,350	5,350	-	684	13%	498	186	37%
TOTAL EXPENDITURES	\$ 3,425,203	\$ 3,240,885	\$ 304,675	\$ 3,035,146	94%	\$ 2,953,012	\$ 82,134	3%
Excess (Deficiency) of Revenues Over Expenditures	\$ (144,372)	\$ (71,129)	\$ (197,855)	\$ (89,442)		\$ 77,328	\$ (166,770)	
Beginning Fund Balance	394,040	395,669						
Less: Rebudgets, Reserves, Encumbrances & Commitments	(122,950)	(122,950)						
Unappropriated Fund Balance	\$ 126,718	\$ 201,590						

(1) This represents the budget as amended at the School Board meeting on May 18, 2022.
Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

**CAPITAL PROJECTS FUNDS
Forty-eight Weeks Ended May 31, 2022**

Description	Adopted Budget 2021-22 ⁽³⁾	Amended Budget ⁽⁵⁾	Current Month Actual	Year-To-Date Actual 2021-22	%	Commitment and % Encumbrance	Actual vs Amended Budget	%	Year-To-Date Actual 2020-21 ⁽⁴⁾	Difference Increase/ (Decrease)	% Increase/ (Decrease)
REVENUES											
Local Optional Millage	\$ 527,205	\$ 527,205	\$ 1,088	\$ 501,684	(1) 95%	N/A	\$ (25,521)	(5%)	\$ 478,661	\$ 23,023	5%
PECO Revenues	42,000	44,057	3,666	39,977	91%	N/A	(4,080)	(9%)	38,390	1,587	4%
Interest	440	1,028	300	1,157	113%	N/A	129	13%	1,197	(40)	(3%)
Transfers-in (Interfund)	-	-	-	-	-	N/A	-	-	-	-	-
Sale of Bonds and Other Revenues	270,800	270,800	-	-	0%	N/A	(270,800)	(100%)	472	(472)	(100%)
Misc Revenue	52,569	55,819	-	26,952	48%	N/A	(28,867)	(52%)	37,604	(10,652)	(28%)
Total	\$ 893,014	\$ 898,909	\$ 5,054	\$ 569,770	63%	N/A	\$ (329,139)	(37%)	\$ 556,324	\$ 13,446	2%
Beginning Fund Balance	453,296	453,470									
Total Beginning Fund Balance & Budgeted Revenues	\$ 1,346,310	\$ 1,352,379									
EXPENDITURES											
Sites/Site Improvements	\$ 31,891	\$ 40,036	\$ 837	\$ 10,079	(2) 25%	\$ 10,705	\$ 19,252	48%	\$ 8,072	\$ 2,007	25%
Buildings & Additions	249,397	251,375	1,641	25,606	(2) 10%	58,409	167,360	67%	62,326	(36,720)	(59%)
Renovations	586,266	579,046	8,576	114,043	(2) 20%	107,357	357,646	62%	82,392	31,651	38%
Original & Additional Equipment	26,574	22,896	1,150	6,527	(2) 29%	5,070	11,299	49%	5,812	715	12%
Other	3,812	8,653	-	1,186	14%	432	7,035	81%	-	1,186	-
Transfers-out	436,093	437,614	4,496	361,455	83%	-	76,159	17%	380,723	(19,268)	(5%)
Total	\$ 1,334,033	\$ 1,339,620	\$ 16,700	\$ 518,896	39%	\$ 181,973	\$ 638,751	48%	\$ 539,325	\$ (20,429)	(4%)
Excess (Deficiency) of Revenues Over Expenditures	(441,019)	(440,711)	\$ (11,646)	\$ 50,874							
Projected Ending Balance	\$ 12,277	\$ 12,759									

(1)-(2) Refer to accompanying "Notes to Monthly Financial Report."

(3) This represents the adopted budget approved by the School Board on September 9, 2021.

(4) The Statement of Operations is shown with comparative totals for fiscal year 2020-21.

(5) This represents the budget as amended at the School Board meeting on May 18, 2022.

Sources: Offices of the Controller and Budget Management

**The School Board of Miami-Dade County, Florida
Statement of Operations
Unaudited (\$000)**

**FOOD SERVICE FUND
Forty-eight Weeks Ended May 31, 2022**

Description	Adopted	Amended	Current	Year-To-Date	Projected			Variance			Year-To-Date	Difference	%
	2021-22 Budget ⁽⁵⁾	2021-22 Budget ⁽⁶⁾	Month Actual	Actual 2021-22	%	Annual	%	Favorable (Unfavorable)	%	Actual 2020-21 ⁽⁴⁾	Increase/ (Decrease)	Increase/ (Decrease)	
REVENUES													
Local Sources:													
Food Sales	\$ 2,500	\$ 800	\$ 76	\$ 678	85%	\$ 800	100%	\$ -	0%	\$ 350	\$ 328	94%	
Interest	57	16	12	34	213%	34	213%	18	113%	3	31	1033%	
Other	-	12	-	12	100%	12	100%	-	0%	222	(210)	(95%)	
Total Local Sources	2,557	828	88	724	87%	846	102%	18	2%	575	149	26%	
State Sources:													
State Reimbursements	1,679	1,530	127	1,402	92%	1,530	100%	-	0%	1,452	(50)	(3%)	
Other	-	-	-	-	-	-	-	-	-	-	-	-	
Total State Sources	1,679	1,530	127	1,402	92%	1,530	100%	-	0%	1,452	(50)	(3%)	
Federal Sources:													
Federal Reimbursement	117,000	160,000	20,959	167,151 (1)	104%	167,151	104%	7,151	4%	108,844	58,307	54%	
Value of Fed. Commodities Received	10,500	13,000	663	13,765 (3)	106%	13,765	106%	765	6%	8,499	5,266	62%	
Cash in Lieu of Donated Foods	800	975	135	1,064	109%	1,064	109%	89	9%	840	224	27%	
Commodity Rebate	100	50	-	36	72%	50	100%	-	0%	208	(172)	(83%)	
Total Federal Sources	128,400	174,025	21,757	182,016	105%	182,030	105%	8,005	5%	118,391	63,625	54%	
Total Revenues	\$ 132,636	\$ 176,383	\$ 21,972	\$ 184,142	104%	\$ 184,406	105%	\$ 8,023	5%	\$ 120,418	\$ 63,724	53%	
Beginning Fund Balance	22,734	22,734				22,734	100%						
Beginning Fund Balance & Budgeted/Projected Revenue	155,370	199,117				207,140	104%						
EXPENDITURES													
Cost of Goods Used:													
Purchased Foods	\$ 51,900	\$ 52,400	\$ 6,014	\$ 51,677 (2)	99%	\$ 52,400	100%	\$ -	0%	\$ 35,762	\$ 15,915	45%	
Federal Commodities	9,500	14,000	1,829	14,395 (2) (3)	103%	14,395	103%	(395)	(3%)	9,989	4,406	44%	
Other Nonfood Supplies	2,750	2,750	110	2,574 (2)	94%	2,750	100%	-	0%	2,132	442	21%	
Salaries	42,834	42,834	4,008	41,123 (7)	96%	42,834	100%	-	0%	39,812	1,311	3%	
Fringes	24,730	24,730	2,149	22,117 (7)	89%	24,730	100%	-	0%	21,259	858	4%	
Energy Services	6,507	7,403	628	6,876	93%	7,403	100%	-	0%	4,836	2,040	42%	
Purchased Services	4,995	6,519	480	5,521 (7)	85%	6,519	100%	-	0%	4,926	595	12%	
Material & Supplies	888	1,063	35	807	76%	1,063	100%	-	0%	738	69	9%	
Capital Outlay	1,000	1,000	172	938	94%	1,000	100%	-	0%	516	422	82%	
Indirect Cost	2,458	2,548	227	2,343	92%	2,548	100%	-	0%	2,291	52	2%	
Total Expenditures	\$ 147,562	\$ 155,247	\$ 15,652	\$ 148,371	96%	\$ 155,642	100%	\$ (395)	,	\$ 122,261	\$ 26,110	21%	
Excess (Deficiency) of													
Revenues Over Expenditures	\$ (14,926)	\$ 21,136	\$ 6,320	\$ 35,771		\$ 28,764				\$ (1,843)	\$ 37,614		
Ending Restricted Fund Balance	\$ 7,808	\$ 43,870				\$ 51,498							

For (1-3): Refer to accompanying "Notes to Monthly Financial Report".

(4) The Statement of Operations is shown with comparative totals for fiscal year 2020-21.

(5) This represents the adopted budget approved by the School Board on September 9, 2021.

(6) This represents the Budget as amended at the School Board meeting on May 18, 2022.

(7) Included in these categories is \$1,223,951 of maintenance chargebacks allocated \$366,373 to salaries, \$81,225 to fringes and \$776,353 to purchased services.

Sources: Offices of the Controller, Budget Management and Food & Nutrition.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending May 2022**

General Fund

The General Fund is the primary operating fund of the School Board. General ad valorem tax revenues, revenues from the Florida Education Finance Program and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. The following is a breakdown of commitments and encumbrances by expenditure type in the General Fund for the period ending May 31, 2022:

	Commitments	Encumbrances	Totals
Employee Benefits	\$ -	\$ 149,370	\$ 149,370
Purchased Services	3,733,283	133,336,188	137,069,471
Energy Services	-	23,038,507	23,038,507
Materials & Supplies	765,506	2,479,149	3,244,655
Capital Outlay	1,040,486	4,893,987	5,934,473
Other	18,850	4,401,649	4,420,499
Total	\$ <u>5,558,125</u>	\$ <u>168,298,850</u>	\$ <u>173,856,975</u>

Capital Projects Funds

These funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities and their components.

1. Local property tax revenue is recorded on a cash basis. Comparison of the cash receipt figure to the budgeted annual total will enable the reader to determine the status of collections.
2. Retainage accruals are reported under the following expenditure categories for the period ending May 31, 2022:

Buildings and Additions	\$	6,660,123
Land		-
Improvements Other Than Buildings		746,724
Renovations		8,537,670
Equipment		-
Total	\$	<u>15,944,517</u>

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Notes to the Monthly Financial Report
for the Period Ending May 2022**

Food Service Fund

This fund is used to account for the schools' Food Service operations. Operating funds are received or generated from federal, state and local sources.

During this School Year 2021-2022, the Department of Food and Nutrition will be distributing free school breakfast and lunch meals under the Seamless Summer Option (SSO) via a nationwide waiver issued by the United States Department of Agriculture (USDA).

The number of operating days in the current month was 21 and year-to-date was 174 compared to 144 in the prior year.

Net encumbrances as of month end amounted to \$1,880,641 of which \$965,731 is attributable to Capital Outlay; \$60,119 is attributable to Material and Supplies; and \$854,791 is attributable to Purchased Services.

1. Federal Reimbursement claims are made based on an established rate from the State Department and calculated by the number of each type of meal served, according to the reports submitted by each school.
2. The inventory valuations were recorded as submitted and certified by the Administrative Director, Food and Nutrition Management, Directors for Operations, Coordinators for Food Service Finance, Production and Planning, and Food Service Managers.
3. Based on the Florida Department of Education Technical Assistance Note, the fair value of commodities is to be recognized as revenue in the period the commodities are received. Additionally, the Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions requires inventory to be reported under the category of nonspendable. On May 31, 2022, the commodity inventory balance was \$1,264,472.

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Explanation of Variances to the Monthly Financial Report
for the Period Ending May 2022**

General Fund

**Revenues
(\$ in thousands)**

Transfers-in represent reimbursements to the General Fund from LOML (local optional millage levy) for certain capital outlay expenditures, maintenance and repairs as authorized by Section 1011.71 Florida Statutes. Additionally, as a result of a change in financial reporting as directed by the Florida Department of Education (DOE), charter school capital outlay funding is recorded in the Capital Funds and then the Capital Funds reimburse the General Fund through a transfer-in. Also, as a result of a legislative change allowing for flexibility in the use of LOML funds, the Capital Funds also reimburse the General Fund for property & casualty insurance expenditures. As of May 2022, reimbursements to the General Fund through transfers-in amounted to \$151,167 consisting of \$92,091, \$40,759, and \$18,317 for capital outlay expenditures, charter school capital outlay, and property & casualty insurance, respectively.

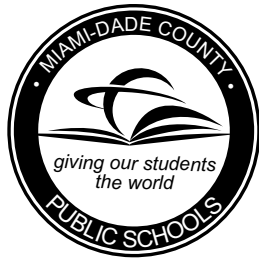
THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA

**Unaudited
Monthly Financial Report for the Period Ending
May 2022**

Glossary of Terms

The following definitions are offered to assist readers in understanding the meaning of the accounting terminology used throughout this report.

Fund Accounting	The accounts of the School Board are organized on the basis of funds or groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise the fund's assets, liabilities, fund balance, revenues and expenditures.
Revenues	Increases in governmental fund type net current assets from other than expenditure refunds and residual equity transfers.
Expenditures	Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.
Federal Commodities	Surplus food items distributed by the U.S. Department of Agriculture.
Inventory	The quantity of food, commodities and supplies acquired to maintain the on-going needs of the Food Service Program.



Anti-Discrimination Policy

The School Board of Miami-Dade County, Florida adheres to a policy of nondiscrimination in employment and educational programs/activities and strives affirmatively to provide equal opportunity for all as required by:

Title VI of the Civil Rights Act of 1964 - prohibits discrimination on the basis of race, color, religion, or national origin.

Title VII of the Civil Rights Act of 1964 as amended - prohibits discrimination in employment on the basis of race, color, religion, gender, or national origin.

Title IX of the Education Amendments of 1972 - prohibits discrimination on the basis of gender. M-DCPS does not discriminate on the basis of sex in any education program or activity that it operates as required by Title IX. M-DCPS also does not discriminate on the basis of sex in admissions or employment.

Age Discrimination Act of 1975 - prohibits discrimination based on age in programs or activities.

Age Discrimination in Employment Act of 1967 (ADEA) as amended - prohibits discrimination on the basis of age with respect to individuals who are at least 40 years old.

The Equal Pay Act of 1963 as amended - prohibits gender discrimination in payment of wages to women and men performing substantially equal work in the same establishment.

Section 504 of the Rehabilitation Act of 1973 - prohibits discrimination against the disabled.

Americans with Disabilities Act of 1990 (ADA) - prohibits discrimination against individuals with disabilities in employment, public service, public accommodations and telecommunications.

The Family and Medical Leave Act of 1993 (FMLA) - requires covered employers to provide up to 12 weeks of unpaid, job-protected leave to eligible employees for certain family and medical reasons.

The Pregnancy Discrimination Act of 1978 - prohibits discrimination in employment on the basis of pregnancy, childbirth, or related medical conditions.

Florida Educational Equity Act (FEEA) - prohibits discrimination on the basis of race, gender, national origin, marital status, or handicap against a student or employee.

Florida Civil Rights Act of 1992 - secures for all individuals within the state freedom from discrimination because of race, color, religion, sex, national origin, age, handicap, or marital status.

Title II of the Genetic Information Nondiscrimination Act of 2008 (GINA) - prohibits discrimination against employees or applicants because of genetic information.

Boy Scouts of America Equal Access Act of 2002 – No public school shall deny equal access to, or a fair opportunity for groups to meet on school premises or in school facilities before or after school hours, or discriminate against any group officially affiliated with Boy Scouts of America or any other youth or community group listed in Title 36 (as a patriotic society).

Veterans are provided re-employment rights in accordance with P.L. 93-508 (Federal Law) and Section 295.07 (Florida Statutes), which stipulate categorical preferences for employment.

In Addition:

School Board Policies 1362, 3362, 4362, and 5517 - Prohibit harassment and/or discrimination against students, employees, or applicants on the basis of race, color, ethnic or national origin, religion, marital status, disability, genetic information, age, political beliefs, sexual orientation, sex/gender, gender identification, social and family background, linguistic preference, pregnancy, citizenship status, and any other legally prohibited basis. Retaliation for engaging in a protected activity is also prohibited.

For additional information about Title IX or any other discrimination/harassment concerns, contact the U.S. Department of Education Asst. Secretary for Civil Rights or:

**Office of Civil Rights Compliance (CRC)
Executive Director/Title IX Coordinator
155 N.E. 15th Street, Suite P104E
Miami, Florida 33132**

Phone: (305) 995-1580 TDD: (305) 995-2400

Email: arc@dadeschools.net Website: <https://hrdadeschools.net/civilrights>