

Office of the General Counsel
Walter J. Harvey, General Counsel

SUBJECT: **INITIAL READING: PROPOSED AMENDMENTS TO SCHOOL BOARD BYLAW 0173, *DISTRICT STRATEGIC PLAN***

COMMITTEE: **ACADEMICS, INNOVATION, EVALUATION, & TECHNOLOGY**

LINK TO STRATEGIC PLAN: **RELEVANT, RIGOROUS, & INNOVATIVE ACADEMICS**

Consistent with the Board's responsibility to review and update policies, and pursuant to Board action, authorization is requested to initiate rulemaking proceedings to amend School Board Bylaw 0173, *District Strategic Plan*. Bylaw 0173 is proposed for amendment pursuant to June 2026 agenda item H-5, "Strategic Plan Alignment Review Process," proffered by Board Member Luisa Santos, which directed the Superintendent to establish a strategic plan alignment review process to ensure applicable District initiatives, budget priorities, capital projects, and policy proposals are evaluated for alignment with the Decision Matrix for New Initiatives & Programs included in the Board-adopted Strategic Plan (except that initiatives, expenditures, projects, programs, or actions required to comply with applicable federal, state, or local laws, regulations, or court orders, would be exempt from such review), and to initiate rulemaking, as deemed necessary, no later than September 2026.

Pursuant to this item, Bylaw 0173 is proposed for amendment to require that applicable District initiatives, budget priorities, capital projects, and policy proposals are evaluated for alignment with the Board-adopted Strategic Plan. The amended bylaw would require the Superintendent to coordinate the comprehensive planning, monitoring and reporting process for the District Strategic Plan. Additionally, the amended bylaw would require the Superintendent to evaluate applicable District initiatives, budget priorities, capital projects, and policy proposals (excluding initiatives, expenditures, or actions required to comply with applicable federal, state, or local laws, regulations, court orders, or those necessary to address immediate health, safety, or operational emergencies) against the Board-adopted Decision Matrix for New Initiatives & Programs to classify items as Strategic Priorities or Secondary Priorities.

These amendments were drafted in collaboration with, and reviewed by the Superintendent, Cabinet, and District staff. The Notice of Intended Action and policy with strikethroughs and underlines are attached.

RECOMMENDED: That The School Board of Miami-Dade County, Florida, authorize the Superintendent to initiate rulemaking proceedings in accordance with the Administrative Procedure Act to amend School Board Bylaw 0173, *District Strategic Plan*.

NOTICE OF INTENDED ACTION

THE SCHOOL BOARD OF MIAMI-DADE COUNTY, FLORIDA, announced on September 9, 2026, its intention to amend School Board Bylaw 0173, *District Strategic Plan*, at its meeting of October 14, 2026.

PURPOSE AND EFFECT: School Board Bylaw 0173, *District Strategic Plan*, is proposed for amendment pursuant to Board action to require that applicable District initiatives, budget priorities, capital projects, and policy proposals are evaluated for alignment with the Board-adopted Strategic Plan.

SUMMARY: School Board Bylaw 0173, *District Strategic Plan*, is proposed for amendment pursuant to Board action to require that applicable District initiatives, budget priorities, capital projects, and policy proposals are evaluated for alignment with the Board-adopted Strategic Plan. The amended bylaw would require the Superintendent to coordinate the comprehensive planning, monitoring and reporting process for the District Strategic Plan. Additionally, the amended bylaw would require the Superintendent to evaluate applicable District initiatives, budget priorities, capital projects, and policy proposals (excluding initiatives, expenditures, or actions required to comply with applicable federal, state, or local laws, regulations, court orders, or those necessary to address immediate health, safety, or operational emergencies) against the Board-adopted Decision Matrix for New Initiatives & Programs to classify items as Strategic Priorities or Secondary Priorities.

SPECIFIC LEGAL AUTHORITY UNDER WHICH RULEMAKING IS AUTHORIZED: Fla. Stat. ss. 1001.32(2); 1001.41(1)–(2); 1001.42.

LAWS IMPLEMENTED INTERPRETED OR MADE SPECIFIC: Fla. Stat. ss. 1001.32; 1001.42(18).

IF REQUESTED, A HEARING WILL BE HELD DURING SCHOOL BOARD MEETING OF October 14, 2026, which begins at 1:00 p.m., in the School Board Auditorium, 1450 N.E. Second Avenue, Miami, Florida 33132. Persons requesting such a hearing or who wish to provide information regarding the statement of estimated regulatory costs, or to provide a proposal for a lower cost regulatory alternative as provided in Section 120.54(1), F.S., must do so in writing by October 6, 2026, to the Superintendent, Room 912, at the same address.

ANY PERSON WHO DECIDES TO APPEAL THE DECISION made by the School Board of Miami-Dade County, Florida, with respect to this action will need to ensure the preparation of a verbatim record of the proceedings, including the testimony and evidence upon which the appeal is to be based. (Section 286.0105, Florida Statutes)

COPIES OF THE PROPOSED AMENDED BYLAW are available at cost to the public for inspection and copying in the Citizen Information Center, Room 158, 1450 N.E. Second Avenue, Miami, Florida 33132.



Book	Policy Manual
Section	September 9, 2026 – <u>Initial</u> Reading
Title	DISTRICT STRATEGIC PLAN
Code	0173
Status	<u>Initial</u> Reading

0173 – **DISTRICT STRATEGIC PLAN**

I. **Basis for the District Strategic Plan**

- A. Strategic planning is the systematic process of specifying the goals derived from the mission, vision, and core values of the school system, determining the present attainment of those goals, and then selecting strategies to reduce the discrepancies. The major emphasis of the District's planning system shall be the achievement by all students of State and local goals. The District Strategic Plan ~~provides~~serves as the strategic framework for all aspects of the District school system toward the accomplishment of ~~these~~ identified goals and alignment of resource allocation. The District Strategic Plan supports the School Board's duties to implement school improvement and education accountability, as set forth in F.S. 1001.42(18), and State Board of Education rules.
- B. To fulfill its duties, the Board requires the establishment of an Educational Excellence School Advisory Council (EESAC) for each school pursuant to Board Policy 2125, *Educational Excellence School Advisory Council*, and a School Improvement Plan for each school that is presented to and approved by the Board annually in accordance with Board Policy 2120, *School Improvement Through Comprehensive District-Wide Planning*. Elements of the District Strategic Plan inform the school improvement planning process, which includes the involvement and cooperation of those closest to the school: administrators, faculty, staff, parents, students, as well as external stakeholders.

II. ~~Process for the~~ District Strategic Plan Process and Alignment

A. Strategic Plan Development

The Superintendent shall coordinate the comprehensive planning process for the District Strategic Plan. The District Strategic Plan shall be comprehensive, and shall include but not be limited to, ~~priorities and~~ objectives and goals to support the District's most significant challenges and opportunities identified goal(s). The District Strategic Plan must, at a minimum, include objectives and appropriate metrics ~~and/or key performance indicators (KPIs)~~, appropriate data sources, and a tentative reporting timeline. The District Strategic Plan shall be thoroughly reassessed and reevaluated in its entirety no less than every five (5) years, or for some other period as approved by the Board. The process for revising, developing, and/or amending the District Strategic Plan must occur no less than six (6) months prior to the expiration of the previous District Strategic Plan.

B. Strategic Plan Monitoring Process

The Superintendent shall coordinate ~~the comprehensive planning process and monitoring and reporting~~ progress on ~~the accomplishment of District Strategic Planning goals, priorities, and~~ objectives and goals specified in the District Strategic Plan. An update on the status and progress towards achievement of the goal(s) included in the District Strategic Plan, including any adjustments, shall be presented by the Superintendent and approved by the Board annually. To ensure progress monitoring and transparency, a mid-year update of available strategic planning data will also be transmitted to the Board at the appropriate Board committee meeting or workshop. The mid-year update should be provided by March of each year. Quarterly updates on the District Strategic Plan may additionally be provided to the Board at relevant Board committee meetings or workshops as the Superintendent deems such quarterly updates appropriate. ~~The process for revising, developing, and/or amending the District Strategic Plan must occur no less than six (6) months prior to the expiration of the previous District Strategic Plan.~~

C. Strategic Plan Alignment

Decision Matrix Application: The Superintendent shall evaluate applicable District initiatives, budget priorities, capital projects, and policy proposals against the Board-adopted Decision Matrix for New Initiatives & Programs to classify items as Strategic Priorities or Secondary Priorities. Initiatives, expenditures, or actions required to comply with applicable federal, state, or local laws, regulations, court orders, or those necessary to address immediate health, safety, or operational emergencies, shall be exempt from such review. Routine operations shall proceed directly through standard administrative channels and be classified as Business-as-Usual (BAU) activities with operational impact.

D. Copies of the District Strategic Plan and subsequent reports are on file in the Office of Board Recording Secretary, the Citizen Information Center,

and the District's website.

Effective 07/01/2011

Revised 03/17/2021

Revised 03/13/2024

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Legal References:

F.S. 1001.32

F.S. 1001.41

F.S. 1001.42

F.S. 1001.43

F.S. 1001.452

F.S. 1001.54

F.S. 1008.22

F.S. 1008.34

F.S. 1008.345

F.S. 1008.37

F.S. 1012.98

F.A.C. 6A-1.09981

F.A.C. 6A-1.099811

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